# Marina Coast Water District Mid-Year Summary JULY - DECEMBER 2016

1 2	3	4	5	6	7	8	9	10
Ln	M	ARINA	ORD CO	MMUNITY	RECYCLED	REGIONAL		Ln
# REVENUI	E WATER	SEWER	WATER	SEWER	WATER	PROJECT	TOTAL	#
1 WATER SALES	1,806,59	7 -	2,270,056	-	-	-	4,076,653	1
2 FLAT RATE ACCOUNTS	-	-	659,927	-	-	-	659,927	2
3 OTHER WATER SALES	-	-	3,979	-	-	-	3,979	
4 SEWER SALES	-	535,839	-	1,121,825	-	-	1,657,664	4
5 FIRE SYSTEM CHARGE	41,55	9 -	84,105	-	-	-	125,664	5
6 BACKFLOW PREVENTION	(1		203	-	-	-	185	6
7 LATE CHARGES	8,76	7 -	46,884	-	-	-	55,650	7
8 PERMITS/PLAN CHECK	2,86	0 1,030	9,080	8,780	-	-	21,750	8
9 WHEELING CHARGE	-	-	36,000	-	-	-	36,000	9
10 METER FEES	1,15	0 -	115,255	-	-	-	116,405	10
11 CAPACITY FEES/CAPITAL S	URCHARGE -	-	2,532,365	804,009	-	-	3,336,375	11
12 OTHER INCOME	15,04	9 442	4,448	9,332	-	-	29,271	12
13 INTEREST INCOME	9,10	7 4,770	10,351	3,176	16	-	27,420	13
14 RENTAL REVENUE	79,27	6 22,650	141,565	39,638	-	-	283,130	15
15 DEVELOPER FEES	-	-	207,514	54,779	-	-	262,293	16
16 OTHER FUNDING SOURCE	-	-	-	-	-	-	-	17
17								
18								18
19								19
20 TOTAL REV	ENUE 1,964,34	7 564,732	6,121,731	2,041,539	16	-	10,692,365	20
21 EXPENSE								21
22 SALARIES & BENEFITS	635,14		1,165,222	424,498	-	-	2,437,225	22
23 DEPT. EXPENSE	405,90		1,022,597	231,737	-	-	1,723,311	23
24 INTEREST EXPENSE	86,52	9 39,963	343,822	110,645	129,145	-	710,104	24
25 FRANCHISE & ADMIN FEES	-	-	200,823	11,733	-	-	212,555	25
26								26
27 TOTAL CIP/ CAPITALIZED E	QUIPMENT 87,76	5 393,821	226,874	205,310	335,028	612,661	1,861,459	27
28				1				28
29 PRINCIPAL DEBT SERVICE	' -	-	-	-	-	-	-	29
30								30
31 TRANSFER TO CAP REPLAC	CEMENT FUND <sup>2</sup>	-	-	-	-	-	-	31
32				1				32
33 TRANSFER (FROM)/TO RES	ERVES <sup>2</sup>	-	-	-	-	-	-	33
34								34
35 TOTAL EXPE	NSES 1,215,34	2 709,218	2,959,338	983,923	464,173	612,661	6,944,655	35
			T 22	1				ا ا
36 BALANC	CE 749,00	5 (144,486)	3,162,393	1,057,616	(464,157)	(612,661)	3,747,709	36

<sup>&</sup>lt;sup>1</sup>Principal debt service payments are made in 4th quarter of the fiscal year. <sup>2</sup>Transfers are made in 4th quarter of the fiscal year.

		MARINA WATER							
ACCOUNT NAME	ANNUAL	JUL - DEC	JUL - DEC	<b>BUD vs ACTUALS</b>	<b>BUD vs ACTUALS</b>				
	BUDGET	BUDGET	<b>ACTUALS</b>	\$ CHANGE	% CHANGE				
WATER SALES RESIDENTIAL	1,814,879	907,440	904,501	(2,939)	-0.3%				
WATER SALES BUSINESS	726,911	363,456	368,622	5,167	1.4%				
WATER SALES SCHOOLS	-	-	-	-	-				
WATER SALES MULTIPLES	1,028,291	514,146	508,503	(5,642)	-1.1%				
WATER SALES GOVERMENT	54,878	27,439	24,934	(2,505)	-9.1%				
FIRE SYSTEM CHARGE	88,021	44,011	41,559	(2,452)	-5.6%				
HYDRANT METER	-	-	-	-	-				
OTHER WATER SALES	-	-	-	-	-				
LATE CHARGE FEES	21,000	10,500	8,767	(1,733)	-16.5%				
BACKFLOW REVENUE	22,330	11,165	(18)	(11,183)	-100.2%				
FLAT RATE ACCOUNTS	-	-	-	-	-				
RECLAIMED WATER SALES	28,263	14,132	37	(14,094)	-99.7%				
PLAN CHECK/PERMIT FEES	5,000	2,500	2,860	360	14.4%				
METER FEES	3,000	1,500	1,150	(350)	-23.3%				
WHEELING CHARGE	-	-	-	-	-				
DEVELOPER FEES	-	-	-	-	-				
SEWER SALES BUSINESS	-	-	-	-	-				
SEWER SALES RESIDENTIAL	-	-	-	-	-				
TOTAL OPERATING REVENUES	3,792,573	1,896,287	1,860,914	(35,372)	-1.87%				
CAPITAL SURCHARGE		-							
CAPACITY CHARGES									
INTEREST INCOME	4.920	2.460	8.836	6,376	259.2%				
INTEREST INCOME - 2010 BOND	26	13	265	252	1942.1%				
INTEREST INCOME - 2015 BONDS	- 20		6	6	100.0%				
OTHER INCOME	5,200	2,600	15,048	12,448	478.8%				
DEFD REVENUE -2010 SERIES BOND	3,200	1.583	13,046	(1,583)	-100.0%				
IOP RENTAL REVENUE	51.643	25,822	30,853	5,032	19.5%				
BLM RENTAL REVENUE	74.155	37,078	47,874	10,797	29.1%				
ARMSTRONG RANCH RENTAL REVENUE	/4,133	37,078	549	549	100.0%				
GAIN/LOSS 2010 BOND	-		549 1		100.0%				
GAIN/ LO33 ZUIU BUND	-	-	1	1	100.0%				
TOTAL NON OPERATING REVENUES	139,109	69,555	103,433	33,879	48.7%				
TOTAL REVENUE	3,931,682	1,965,841	1.964.347	(1.494)	-0.1%				

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ACCOUNT NAME	ANNUAL	JUL - DEC	JUL - DEC	<b>BUD vs ACTUALS</b>	<b>BUD vs ACTUALS</b>
	BUDGET	BUDGET	<b>ACTUALS</b>	\$ CHANGE	% CHANGE
WATER SALES RESIDENTIAL	-	-	-	-	-
WATER SALES BUSINESS	-	-	-	-	-
WATER SALES SCHOOLS	-	-	-	-	-
WATER SALES MULTIPLES	-	-	-	-	-
WATER SALES GOVERMENT	-	-	-	-	-
FIRE SYSTEM CHARGE	-	-	-	-	-
HYDRANT METER	-	-	-	-	-
OTHER WATER SALES	-	-	-	-	-
LATE CHARGE FEES	-	-	-	-	-
BACKFLOW REVENUE	-	-	-	-	-
FLAT RATE ACCOUNTS	-	-	-	-	-
RECLAIMED WATER SALES	-	-	-	-	-
PLAN CHECK/PERMIT FEES	-	-	1,030	1,030	100.0%
METER FEES	-	-	-	-	-
WHEELING CHARGE	-		-	-	-
DEVELOPER FEES	-	-	-	-	-
SEWER SALES BUSINESS	151,962	75,981	79,955	3,974	5.2%
SEWER SALES RESIDENTIAL	878,600	439,300	455,884	16,584	3.8%
TOTAL OPERATING REVENUES	1,030,562	515,281	536,869	21,588	4.19%
CADITAL CUDCUADOS					
CAPACITY CHAPCES	-	-	-	-	-
CAPACITY CHARGES	2.456			- 2.062	- 474 40/
INTEREST INCOME	3,456	1,728	4,691	2,963	171.4%
INTEREST INCOME - 2010 BOND	8	4	76 3	72	1796.0%
INTEREST INCOME - 2015 BONDS	- 4 400				100.0%
OTHER INCOME	1,400 904	700 452	442	(258)	-36.8%
DEFD REVENUE -2010 SERIES BOND				(452)	-100.0%
IOP RENTAL REVENUE	14,755	7,378	8,815	1,438	19.5%
BLM RENTAL REVENUE	21,187	10,594	13,678	3,085	29.1%
ARMSTRONG RANCH RENTAL REVENUE	-	-	157	157	100.0%
GAIN/LOSS 2010 BOND	-	-	0	0	-
TOTAL NON OPERATING REVENUES	41,710	20,855	27,863	7,008	33.6%
TOTAL REVENUE	1,072,272	536,136	564,732	28,596	5.3%

	ORD WATER							
ACCOUNT NAME	ANNUAL	JUL - DEC	JUL - DEC	<b>BUD vs ACTUALS</b>	<b>BUD vs ACTUALS</b>			
	BUDGET	BUDGET	<b>ACTUALS</b>	\$ CHANGE	% CHANGE			
WATER SALES RESIDENTIAL	4,334,328	2,167,164	1,426,906	(740,258)	-34.2%			
WATER SALES BUSINESS	-	-	384,910	384,910	100.0%			
WATER SALES SCHOOLS	-	-	159,518	159,518	100.0%			
WATER SALES MULTIPLES	-	-	169,531	169,531	100.0%			
WATER SALES GOVERMENT	-	-	36,042	36,042	100.0%			
FIRE SYSTEM CHARGE	153,446	76,723	84,105	7,382	9.6%			
HYDRANT METER	-	-	93,149	93,149	100.0%			
OTHER WATER SALES	-	-	3,979	3,979	100.0%			
LATE CHARGE FEES	50,000	25,000	46,884	21,884	87.5%			
BACKFLOW REVENUE	28,000	14,000	203	(13,798)	-98.6%			
FLAT RATE ACCOUNTS	1,100,000	550,000	659,927	109,927	20.0%			
RECLAIMED WATER SALES	-	-	-	-	-			
PLAN CHECK/PERMIT FEES	30,500	15,250	9,080	(6,170)	-40.5%			
METER FEES	75,000	37,500	115,255	77,755	207.3%			
WHEELING CHARGE	24,000	12,000	36,000	24,000	200.0%			
DEVELOPER FEES	450,000	225,000	207,514	(17,486)	-7.8%			
SEWER SALES BUSINESS	-	-	-	-	-			
SEWER SALES RESIDENTIAL	-	-	-	_	-			
TOTAL OPERATING REVENUES	6,245,274	3,122,637	3,433,002	310,365	9.94%			
CAPITAL SURCHARGE	168,260	84,130	83,147	(983)	-1.2%			
CAPACITY CHARGES	2,272,565	1,136,283	2,449,218	1,312,935	115.5%			
INTEREST INCOME	4,740	2,370	9,844	7,474	315.3%			
INTEREST INCOME - 2010 BOND	48	24	474	450	1875.4%			
INTEREST INCOME - 2015 BONDS	4	2	33	31	1572.0%			
OTHER INCOME	10,800	5,400	4,446	(954)	-17.7%			
DEFD REVENUE -2010 SERIES BOND	5,652	2,826	-	(2,826)	-100.0%			
IOP RENTAL REVENUE	92,219	46,110	55,095	8,986	19.5%			
BLM RENTAL REVENUE	132,419	66,210	85,490	19,280	29.1%			
ARMSTRONG RANCH RENTAL REVENUE	-	-	980	980	100.0%			
GAIN/LOSS 2010 BOND	-	-	2	2	100.0%			
TOTAL NON OPERATING REVENUES	2,686,707	1,343,354	2,688,729	1,345,376	100.2%			
TOTAL REVENUE	8,931,981	4.465.991	6,121,731	1.655.740	37.1%			

			ORD S	SEWER	
ACCOUNT NAME	ANNUAL	JUL - DEC	JUL - DEC	<b>BUD vs ACTUALS</b>	<b>BUD vs ACTUALS</b>
	BUDGET	BUDGET	ACTUALS	\$ CHANGE	% CHANGE
WATER SALES RESIDENTIAL	-	-	-	-	-
WATER SALES BUSINESS	-	-	-	-	-
WATER SALES SCHOOLS	-	-	-	-	-
WATER SALES MULTIPLES	-	-	-	-	-
WATER SALES GOVERMENT	-	-	-	-	-
FIRE SYSTEM CHARGE	-	-	-	-	-
HYDRANT METER	-	-	-	-	-
OTHER WATER SALES	-	-	-	-	-
LATE CHARGE FEES	-	-	-	-	-
BACKFLOW REVENUE	-	-	-	-	-
FLAT RATE ACCOUNTS	-	-	-	-	-
RECLAIMED WATER SALES	-	-	-	-	-
PLAN CHECK/PERMIT FEES	14,000	7,000	8,780	1,780	25.4%
METER FEES	-	-	-	-	-
WHEELING CHARGE	-	-	-	-	-
DEVELOPER FEES	140,000	70,000	54,779	(15,221)	-21.7%
SEWER SALES BUSINESS	2,135,168	1,067,584	1,121,825	54,241	5.1%
SEWER SALES RESIDENTIAL	-	-	-	-	-
TOTAL OPERATING REVENUES	2,289,168	1,144,584	1,185,384	40,800	3.56%
CAPITAL SURCHARGE	39,900	19,950	19,933	(17)	-0.1%
CAPACITY CHARGES	956,941	478,471	784,077	305,606	63.9%
INTEREST INCOME	1,572	786	3,032	2,246	285.7%
INTEREST INCOME - 2010 BOND	1,372	700	133	126	1796.3%
INTEREST INCOME - 2015 BONDS	2	1	111	10	1015.09
OTHER INCOME	2,600	1,300	9,331	8,031	617.89
DEFD REVENUE -2010 SERIES BOND	1,583	792		(792)	-100.09
IOP RENTAL REVENUE	25,821	12,911	15.427	2,516	19.5%
BLM RENTAL REVENUE	37,077	18,539	23,937	5,399	29.1%
ARMSTRONG RANCH RENTAL REVENUE	-	-	23,937	274	100.09
GAIN/LOSS 2010 BOND	-	<u>-</u>	1	1	100.0%
TOTAL NON OPERATING REVENUES	1,065,510	532,755	856,155	323,400	60.7%
TOTAL REVENUE	3,354,678	1,677,339	2,041,539	364,200	21.7%

		RECYCLED WATER							
ACCOUNT NAME	ANNUAL	JUL - DEC	JUL - DEC	<b>BUD vs ACTUALS</b>	<b>BUD vs ACTUALS</b>				
	BUDGET	BUDGET	ACTUALS	\$ CHANGE	% CHANGE				
WATER SALES RESIDENTIAL	-	-	-	-	-				
WATER SALES BUSINESS	-	-	-	-	-				
WATER SALES SCHOOLS	-	-	-	-	-				
WATER SALES MULTIPLES	-	-	-	-	-				
WATER SALES GOVERMENT	-	-	-	-	-				
FIRE SYSTEM CHARGE	-	-	-	-	-				
HYDRANT METER	-	-	-	-	-				
OTHER WATER SALES	-	-	-	-	-				
LATE CHARGE FEES	-	-	-	-	-				
BACKFLOW REVENUE	-	-	-	-	-				
FLAT RATE ACCOUNTS	-	-	-	-	-				
RECLAIMED WATER SALES	-	-	-	-	-				
PLAN CHECK/PERMIT FEES	-	-	-	-	-				
METER FEES	-	-	-	-	-				
WHEELING CHARGE	-	-	-	-	-				
DEVELOPER FEES	-	-	-	-	-				
SEWER SALES BUSINESS	-	-	-	-	-				
SEWER SALES RESIDENTIAL	-	-	-	-	-				
TOTAL OPERATING REVENUES	-	-	-	-	-				
CAPITAL SURCHARGE	_	_	_						
CAPACITY CHARGES	_			_					
INTEREST INCOME	_								
INTEREST INCOME - 2010 BOND	_								
INTEREST INCOME - 2015 BONDS	2	1	16	15	1502.0%				
OTHER INCOME			-		1302.07				
DEFD REVENUE -2010 SERIES BOND									
IOP RENTAL REVENUE									
BLM RENTAL REVENUE									
ARMSTRONG RANCH RENTAL REVENUE									
GAIN/LOSS 2010 BOND					<u> </u>				
GAIIIY LOSS ZUIU BOIND				<del>-</del>					
TOTAL NON OPERATING REVENUES	2	1	16	15	1502.0%				
TOTAL REVENUE	2	1	16	15	1502.0%				

		REGIONAL PROJECT							
ACCOUNT NAME	ANNUAL	JUL - DEC	JUL - DEC	<b>BUD vs ACTUALS</b>	<b>BUD vs ACTUALS</b>				
	BUDGET	BUDGET	ACTUALS	\$ CHANGE	% CHANGE				
WATER SALES RESIDENTIAL	-	-		-	-				
WATER SALES BUSINESS	-	-		-	-				
WATER SALES SCHOOLS	-	-	-	-	-				
WATER SALES MULTIPLES	-	-		-	-				
WATER SALES GOVERMENT	-	-	-	-	-				
FIRE SYSTEM CHARGE	-	-	-	-	-				
HYDRANT METER	-	-	-	-	-				
OTHER WATER SALES	-	-	-	-	-				
LATE CHARGE FEES	-	-	-	-	-				
BACKFLOW REVENUE	-	-	-	-	-				
FLAT RATE ACCOUNTS	-	-	-	-	-				
RECLAIMED WATER SALES	-	-	-	-	-				
PLAN CHECK/PERMIT FEES	-	-	-	-	-				
METER FEES	-	-	-	-	-				
WHEELING CHARGE	-	-	-	-	-				
DEVELOPER FEES	-	-	-	-	-				
SEWER SALES BUSINESS	-	-	-	-	-				
SEWER SALES RESIDENTIAL	-	-	-	-	-				
TOTAL OPERATING REVENUES	-	-	-	-	-				
CAPITAL SURCHARGE	_								
CAPACITY CHARGES	_		_		_				
INTEREST INCOME	_		_	_	_				
INTEREST INCOME - 2010 BOND	_								
INTEREST INCOME - 2015 BONDS	_			_					
OTHER INCOME	_			_					
DEFD REVENUE -2010 SERIES BOND	_	-	_						
IOP RENTAL REVENUE	_		_						
BLM RENTAL REVENUE	_	_	_	_	_				
ARMSTRONG RANCH RENTAL REVENUE	_	-		_	_				
GAIN/LOSS 2010 BOND	-	-	-	-	-				
TOTAL MONI ODERATING DEVENIUES									
TOTAL NON OPERATING REVENUES	-	-	-	-	-				
TOTAL REVENUE	-	-	-	-	-				

			TOTAL		
ACCOUNT NAME	ANNUAL	JUL - DEC	JUL - DEC	<b>BUD vs ACTUALS</b>	<b>BUD vs ACTUALS</b>
	BUDGET	BUDGET	<b>ACTUALS</b>	\$ CHANGE	% CHANGE
				·	
WATER SALES RESIDENTIAL	6,149,207	3,074,604	2,331,406	(743,197)	-24.2%
WATER SALES BUSINESS	726,911	363,456	753,532	390,077	107.3%
WATER SALES SCHOOLS	-	-	159,518	159,518	100.0%
WATER SALES MULTIPLES	1,028,291	514,146	678,034	163,889	31.9%
WATER SALES GOVERMENT	54,878	27,439	60,976	33,537	122.2%
FIRE SYSTEM CHARGE	241,467	120,734	125,664	4,930	4.1%
HYDRANT METER	-	-	93,149	93,149	100.0%
OTHER WATER SALES	-	-	3,979	3,979	100.0%
LATE CHARGE FEES	71,000	35,500	55,650	20,150	56.8%
BACKFLOW REVENUE	50,330	25,165	185	(24,980)	-99.3%
FLAT RATE ACCOUNTS	1,100,000	550,000	659,927	109,927	20.0%
RECLAIMED WATER SALES	28,263	14,132	37	(14,094)	-99.7%
PLAN CHECK/PERMIT FEES	49,500	24,750	21,750	(3,000)	-12.1%
METER FEES	78,000	39,000	116,405	77,405	198.5%
WHEELING CHARGE	24,000	12,000	36,000	24,000	200.0%
DEVELOPER FEES	590,000	295,000	262,293	(32,707)	-11.1%
SEWER SALES BUSINESS	2,287,130	1,143,565	1,201,780	58,215	5.1%
SEWER SALES RESIDENTIAL	878,600	439,300	455,884	16,584	3.8%
TOTAL OPERATING REVENUES	13,357,577	6,678,789	7,016,169	337,380	5.05%
CAPITAL SURCHARGE	208,160	104,080	103,080	(1,000)	-1.0%
CAPACITY CHARGES	3,229,506	1,614,753	3,233,295	1,618,542	100.2%
INTEREST INCOME	14,688	7,344	26,402	19,058	259.5%
INTEREST INCOME - 2010 BOND	96	48	948	900	1875.3%
INTEREST INCOME - 2015 BONDS	8	4	70	66	1641.5%
OTHER INCOME	20,000	10,000	29,267	19,267	192.7%
DEFD REVENUE -2010 SERIES BOND	11,304	5,652	-	(5,652)	-100.0%
IOP RENTAL REVENUE	184,438	92,219	110,190	17,971	19.5%
BLM RENTAL REVENUE	264,838	132,419	170,979	38,560	29.1%
ARMSTRONG RANCH RENTAL REVENUE	-		1,960	1,960	100.0%
GAIN/LOSS 2010 BOND	-	-	4	4	100.0%
TOTAL NON OPERATING REVENUES	3,933,038	1,966,519	3,676,196	1,709,677	86.9%
TOTAL REVENUE	17,290,615	8,645,308	10,692,365	2,047,057	23.7%

		WATER			
ACCOUNT NAME	ANNUAL	JUL - DEC		BUD vs ACTUALS	
	BUDGET	BUDGET	ACTUALS	\$ CHANGE	% CHANGE
WAGES	922,744	461,372	399,772	(61,600)	-13.49
WAGES/BENEFITS ALLOCATED TO CAPITAL	(13,000)	(6,500)	(6,324)	176	-2.79
OVERTIME	19,318	9,659	13,184	3,525	36.59
STANDBY WAGES	7,526	3,763	5,250	1,487	39.59
FICA EXPENSE	56,379	28,190	23,294	(4,896)	-17.49
MEDI EXPENSE	13,769	6,885	6,048	(836)	-12.19
MEDICAL INSURANCE	189,708	94,854	70,429	(24,425)	-25.89
DENTAL INSURANCE	9,805	4,903	4,185	(718)	-14.69
VISION INSURANCE	2,535	1,268	977	(290)	-22.99
WORKERS COMP. INSURANCE	21,632	10,816	7,338	(3,478)	-32.29
LIFE INSURANCE	2,709	1,355	1,627	272	20.19
UNIFORM BENEFIT	3,344	1,672	1,924	252	15.19
BOOT BENEFIT	1,108	554	492	(62)	-11.29
SUI EXPENSE	2,658	1,329	242	(1,087)	-81.89
ETT EXPENSE	81	41	7	(33)	-81.99
CAR ALLOWANCE EXPENSE TUITION REIMBURSEMENT	1,404	702	704 1 600	1 600	0.39
DISABILITY PLAN	2,393	1,197	1,600 1,750	1,600 553	100.09 46.29
CALPERS RETIREMENT (ER)	74,966	37,483	41,593	4,110	11.09
CALPERS RETIREMENT (EE)	62,895	31,448	27,046	(4,401)	-14.09
PARS RETIREMENT	33,562	16,781	33,562	16,781	100.09
OPEB EXPENSE	42,126	21.063	-	(21,063)	-100.09
BOARD COMPENSATION	1,560	780	442	(338)	-43.3
				(555)	
TOTAL SALARY & BENEFIT	1,459,222	729,611	635,142	(94,469)	-12.99
PROPERTY & LIABILITY INSURANCE	33,800	16,900	16,581	(319)	-1.9
PROPERTY TAXES	910	455	1,521	1,066	234.3
MAINTENANCE & EQUIPMENT	180,773	90,387	70,102	(20,284)	-22.4
POWER/GAS	233,325	116,663	115,118	(1,544)	-1.3
BUILDING SECURITY & OTHER SERVICES	7,306	3,653	1,723	(1,930)	-52.89
PHONE/ANSWERING SERVICE	13,156	6,578	7,673	1,095	16.6
RENT/LEASE EQUIPMENT	9,100	4,550	3,358	(1,192)	-26.29
CONTRACT TESTING/ QUALITY CONTROL	22,497	11,249	7,167	(4,082)	-36.39
POSTAGE	14,727	7,364	6,141	(1,223)	-16.69
PRINTING	16,400	8,200	3,447	(4,753)	-58.0
OFFICE & GENERAL SUPPLY	13,567	6,784	3,145	(3,639)	-53.69
COMPUTER & SOFTWARE EXPENSES	13,250	6,625	6,202	(423)	-6.49
ADVERTISEMENT	7,650	3,825	3,545	(280)	-7.3
MAINTENANCE AGREEMENTS	18,980	9,490	9,622	132	1.4
HOSPITALITY & AWARDS	1,040	520	372	(148)	-28.4
BOARD MEETING VIDEO RECORDING	1,560	780	603	(177)	-22.7
ACCOUNTING SERVICES	7,800	3,900	8,903	5,003	128.3
CONSULTING SERVICES LEGAL FEES	201,480 55,900	100,740 27,950	62,900 23,598	(37,840)	-37.69 -15.69
CONFERENCES/EDUCATION	7,259	3,630	1,597	(4,352)	-15.6°
TRAVEL	5,655	2,828	2,081	(2,033)	-26.4
SAFETY	2,080	1,040	454	(586)	-26.4 -56.3
MEMBERSHIPS & DUES	13,958	6,979	1,373	(5,606)	-80.3
PERMITS	19,903	9,952	6,471	(3,481)	-35.0
BANK & ADMINISTRATION FEES	20,124	10,062	13,295	3,233	32.1
INTEREST EXPENSE	200,670	100,335	86,529	(13,806)	-13.8
REBATE PROGRAMS	79,750	39,875	19,737	(20,138)	-50.5
CONSERVATION EDUCATION	27,930	13,965	2,000	(11,965)	-85.7
IOP EXPENSES	2,875	1,438	990	(448)	-31.2
BLM EXPENSES	5,350	2,675	5,980	3,305	123.6
FRANCHISE FEE	-	-	-	-	-
FORA ADMIN./LIAISON FEES	-	-	-	-	-
MEMBERSHIP ON FORA BOARD	-	-	-	-	
BAD DEBT EXPENSE	6,500	3,250	-	(3,250)	-100.0
DEVELOPER EXPENSES (REIMBURSABLE)	12,000	6,000	209	(5,791)	-96.5
TOTAL DEPARTMENT EXPENSE	1,257,275	628,638	492,436	(136,202)	-21.7

		DUD ACTUALC			
ACCOUNT NAME	ANNUAL BUDGET	JUL - DEC BUDGET	JUL - DEC ACTUALS	BUD vs ACTUALS \$ CHANGE	8 CHANGE
				,	
WAGES	283,831	141,916	158,998	17,083	12.0
WAGES/BENEFITS ALLOCATED TO CAPITAL	(3,500)	(1,750)	(30,411)	(28,661)	1637.8
OVERTIME	6,939	3,470	3,094	(375)	-10.8
STANDBY WAGES	3,494	1,747	5,250	3,503	200.59
FICA EXPENSE	17,570	8,785	7,954	(831)	-9.5
MEDI EXPENSE	4,267	2,134	2,023	(111)	-5.2
MEDICAL INSURANCE	61,884	30,942	26,128	(4,814)	-15.6
DENTAL INSURANCE	3,218	1,609	1,332	(277)	-17.2
VISION INSURANCE	779	390	300	(90)	-23.0
WORKERS COMP. INSURANCE LIFE INSURANCE	7,793	3,897	2,866	(1,030)	-26.4
UNIFORM BENEFIT	1,456	728	396 476	(26)	-6.2 -34.6
BOOT BENEFIT	434	217	118	(252)	-34.6 -45.6
SUI EXPENSE	783	392	24	(367)	-45.6
ETT EXPENSE	23	12	1	(11)	-93.7
CAR ALLOWANCE EXPENSE	378	189	189	- (11)	-93.7
TUITION REIMBURSEMENT		-	-	-	
DISABILITY PLAN	744	372	427	55	14.9
CALPERS RETIREMENT (ER)	23,075	11,538	14,592	3,054	26.5
CALPERS RETIREMENT (EE)	19,745	9,873	9,451	(422)	-4.3
PARS RETIREMENT	9,036	4,518	9,036	4,518	100.0
OPEB EXPENSE	13,415	6,708	-	(6,708)	-100.0
BOARD COMPENSATION	420	210	119	(91)	-43.3
TOTAL SALARY & BENEFIT	456,628	228,314	212,363	(15,951)	-7.0
DDDDDDDD ALLEND ALLEND	0.100	4.550	1.116	(42.4)	0.5
PROPERTY & LIABILITY INSURANCE	9,100	4,550	4,116	(434)	-9.5
PROPERTY TAXES	245	123	168	46	37.3
MAINTENANCE & EQUIPMENT POWER/GAS	35,900 11,450	17,950 5.725	11,767 5,569	(6,183) (156)	-34.4 -2.7
BUILDING SECURITY & OTHER SERVICES	1,967	984	464	(520)	-52.8
PHONE/ANSWERING SERVICE	3,542	1,771	1.262	(509)	-28.7
RENT/LEASE EQUIPMENT	2,450	1,225	904	(321)	-26.2
CONTRACT TESTING/ QUALITY CONTROL	-	-	-	(321)	-
POSTAGE	3,850	1,925	5,756	3,831	199.0
PRINTING	2,100	1,050	2,898	1,848	176.0
OFFICE & GENERAL SUPPLY	1,400	700	890	190	27.1
COMPUTER & SOFTWARE EXPENSES	3,507	1,754	1,634	(120)	-6.8
ADVERTISEMENT	1,050	525	856	331	63.0
MAINTENANCE AGREEMENTS	5,110	2,555	3,387	832	32.6
HOSPITALITY & AWARDS	280	140	96	(44)	-31.6
BOARD MEETING VIDEO RECORDING	420	210	162	(48)	-22.7
ACCOUNTING SERVICES	2,100	1,050	2,382	1,332	126.9
CONSULTING SERVICES	96,460	48,230	11,393	(36,837)	-76.4
LEGAL FEES	15,050	7,525	2,314	(5,211)	-69.3
CONFERENCES/EDUCATION	2,413	1,207	140	(1,067)	-88.4
TRAVEL	1,957	979	141	(837)	-85.5
SAFETY	560	280	104	(176)	-63.0
MEMBERSHIPS & DUES	2,038	1,019	353	(666)	-65.3
PERMITS	4,940	2,470	731	(1,739)	-70.4
BANK & ADMINISTRATION FEES	5,418	2,709	3,593	884	32.6
INTEREST EXPENSE	93,912	46,956	39,963	(6,993)	-14.9
REBATE PROGRAMS	-	-	-	-	-
CONSERVATION EDUCATION	700	- 205	702	- (112)	- 20.4
IOP EXPENSES  BLIM EYDENISES	790 1 540	395	283 1.709	(112)	-28.4 121.0
BLM EXPENSES	1,540	770	1,709	939	121.9
FRANCHISE FEE	+ -	-	-	-	
FORA ADMIN./LIAISON FEES MEMBERSHIP ON FORA BOARD	+	-	-	-	-
BAD DEBT EXPENSE	1,750	875	-	(875)	-100.0
DEVELOPER EXPENSES (REIMBURSABLE)	4,000	2,000	-	(2,000)	-100.0
TOTAL DEPARTMENT EXPENSE	315,299	157,650	103,034	(54,616)	-34.6
TOTAL DEL ARTIMENT LAFLINGE	313,233	137,030	103,034	(34,010)	-34.0
TOTAL EXPENSE	771,927	385,964	315,397	(70,567)	-18.3

ACCOUNT NAME	ANINITAL	IIII DEC	ORD WAT		BUD to ACTUAL
ACCOUNT NAME	ANNUAL BUDGET	JUL - DEC BUDGET	JUL - DEC ACTUALS	BUD vs ACTUALS \$ CHANGE	% CHANGE
WAGES	1,706,853	853,427	712,432	(140,994)	-16.5
WAGES/BENEFITS ALLOCATED TO CAPITAL	(127,000)	(63,500)	-	63,500	-100.0
OVERTIME	32,499	16,250	23,857	7,607	46.8
STANDBY WAGES	10,483	5,242	5,250	9	0.2
FICA EXPENSE	103,316	51,658	41,495	(10,163)	-19.7
MEDI EXPENSE	25,372	12,686	10,945	(1,741)	-13.7
MEDICAL INSURANCE	343,159	171,580	138,262	(33,318)	-19.4
DENTAL INSURANCE	17,744 4.734	8,872	6,903	(1,969)	-22.2
VISION INSURANCE WORKERS COMP. INSURANCE	, -	2,367	1,703	(664)	-28.0
LIFE INSURANCE	35,885 4,987	17,943 2,494	11,876 3,383	(6,067) 890	-33.8 35.7
UNIFORM BENEFIT	4,987	2,494	3,951	1,546	64.3
BOOT BENEFIT	1,768	884	1,024	1,340	15.8
SUI EXPENSE	4,936	2,468	366	(2,102)	-85.2
ETT EXPENSE	148	74	11	(63)	-84.8
CAR ALLOWANCE EXPENSE	2,916	1,458	1,458	-	04.0
TUITION REIMBURSEMENT	2,310	-	3,400	3,400	100.0
DISABILITY PLAN	4,415	2.208	3,640	1,432	64.9
CALPERS RETIREMENT (ER)	139.532	69.766	76,074	6,308	9.0
CALPERS RETIREMENT (EE)	114,894	57,447	48,568	(8,879)	-15.5
PARS RETIREMENT	69.706	34,853	69,706	34,853	100.0
OPEB EXPENSE	77,124	38,562	-	(38,562)	-100.0
BOARD COMPENSATION	3,240	1,620	918	(702)	-43.3
TOTAL SALARY & BENEFIT	2,581,521	1,290,761	1,165,222	(125,538)	-9.7
	70.000	25.400	25.054	1.051	
PROPERTY & LIABILITY INSURANCE	70,200	35,100	36,961	1,861	5.3
PROPERTY TAXES	1,890	945	1,329	384	40.7
MAINTENANCE & EQUIPMENT	335,211	167,606	167,960	354	0.2
POWER/GAS BUILDING SECURITY & OTHER SERVICES	500,050 15,174	250,025 7,587	211,416 3,578	(38,609)	-15.4 -52.8
PHONE/ANSWERING SERVICES	27,324	13,662	15,471	1,809	-32.0
RENT/LEASE EQUIPMENT	18,900	9,450	6,975	(2,475)	-26.2
CONTRACT TESTING/ QUALITY CONTROL	47,804	23,902	17,785	(6,117)	-25.0
POSTAGE	30,606	15,303	3,706	(11,597)	-75.8
PRINTING	26,662	13,331	4,105	(9,226)	-69.2
OFFICE & GENERAL SUPPLY	22,019	11,010	6,378	(4,632)	-42.:
COMPUTER & SOFTWARE EXPENSES	27,530	13,765	12,887	(878)	-6.4
ADVERTISEMENT	9,350	4,675	6,996	2,321	49.0
MAINTENANCE AGREEMENTS	39,420	19.710	21.235	1,525	7.7
HOSPITALITY & AWARDS	2,160	1,080	774	(306)	-28.4
BOARD MEETING VIDEO RECORDING	3,240	1,620	1,253	(367)	-22.7
ACCOUNTING SERVICES	16,200	8,100	16,485	8,385	103.
CONSULTING SERVICES	587,920	293,960	131,327	(162,633)	-55.3
EGAL FEES	116,100	58,050	71,311	13,261	22.8
CONFERENCES/EDUCATION	15,275	7,638	3,368	(4,270)	-55.9
FRAVEL	11,930	5,965	4,396	(1,569)	-26.3
SAFETY	4,320	2,160	947	(1,213)	-56.2
MEMBERSHIPS & DUES	29,148	14,574	2,895	(11,679)	-80.:
PERMITS	51,145	25,573	9,314	(16,259)	-63.0
BANK & ADMINISTRATION FEES	41,796	20,898	27,378	6,480	31.0
NTEREST EXPENSE	812,673	406,337	343,822	(62,514)	-15.4
REBATE PROGRAMS	55,250	27,625	7,448	(20,177)	-73.0
CONSERVATION EDUCATION	19,320	9,660	800	(8,860)	-91.7
OP EXPENSES	5,075	2,538	1,767	(771)	-30.
BLM EXPENSES	9,600	4,800	10,679	5,879	122.
RANCHISE FEE	315,000	157,500	188,323	30,823	19.0
FORA ADMIN./LIAISON FEES	25,000	12,500	12,500	0	0.0
	37,000	18,500	18,500	0	0.0
MEMBERSHIP ON FORA BOARD	12 500	6,750	-	(6,750)	-100.0
MEMBERSHIP ON FORA BOARD BAD DEBT EXPENSE	13,500				
BAD DEBT EXPENSE	440,000	220,000	197,172	(22,828)	-10.
			197,172 <b>1,567,242</b>	(22,828) (324,654)	-10. -17.

#### MARINA COAST WATER DISTRICT BUDGET ANALYSIS - ALL DEPARTMENTS JULY - DECEMBER 2016

		VER			
ACCOUNT NAME	ANNUAL	JUL - DEC		BUD vs ACTUALS	
	BUDGET	BUDGET	ACTUALS	\$ CHANGE	% CHANGE
WAGES	480,784	240,392	275,679	35,287	14.7
WAGES/BENEFITS ALLOCATED TO CAPITAL	(18,500)	(9,250)	(13,541)	(4,291)	46.4
OVERTIME	11,220	5,610	4,900	(710)	-12.7
STANDBY WAGES	5,376	2,688	5,250	2,562	95.3
FICA EXPENSE	29,587	14,794	15,621	828	5.6
MEDI EXPENSE	7,213	3,607	3,953	347	9.6
MEDICAL INSURANCE	103,778	51,889	56,764	4,875	9.4
DENTAL INSURANCE	5,403	2,702	2,920	219	8.1
VISION INSURANCE	1,328	664	651	(13)	-2.0
WORKERS COMP. INSURANCE	12,491	6,246	5,815	(431)	-6.9
LIFE INSURANCE	1,425	713	735	23	3.2
UNIFORM BENEFIT	2,240	1,120	865	(255)	-22.8
BOOT BENEFIT	690	345	219	(126)	-36.5
SUI EXPENSE	1,323	662	43	(618)	-93.5
ETT EXPENSE	40	20	1	(19)	-93.9
CAR ALLOWANCE EXPENSE	702	351	349	(2)	-0.6
TUITION REIMBURSEMENT		-	-	-	-
DISABILITY PLAN	1,259	630	794	164	26.:
CALPERS RETIREMENT (ER)	39,286	19,643	27,278	7,635	38.9
CALPERS RETIREMENT (EE)	33,200	16,600	19,200	2,600	15.
PARS RETIREMENT	16,781	8,391	16,781	8,391	100.0
OPEB EXPENSE	22,635	11,318	-	(11,318)	-100.0
BOARD COMPENSATION	780	390	221	(169)	-43.
TOTAL SALARY & BENEFIT	759,041	379,521	424,498	44,978	11.
PROPERTY & LIABILITY INSURANCE	16,900	8,450	8,427	(23)	-0.
PROPERTY TAXES	455	228	329	101	44.
MAINTENANCE & EQUIPMENT	105,975	52,988	80,413	27,426	51.
POWER/GAS	57,425	28,713	28,179	(534)	-1.
BUILDING SECURITY & OTHER SERVICES	3,653	1,827	861	(965)	-52.
PHONE/ANSWERING SERVICE	6,578	3,289	2,344	(945)	-28.
RENT/LEASE EQUIPMENT	4,550	2,275	1,679	(596)	-26.
CONTRACT TESTING/ QUALITY CONTROL	-	-	-	-	
POSTAGE	7,150	3,575	2,884	(691)	-19.
PRINTING	3,900	1,950	2,997	1,047	53.
OFFICE & GENERAL SUPPLY	2,600	1,300	1,375	75	5.
COMPUTER & SOFTWARE EXPENSES	6,513	3,257	3,034	(223)	-6.
ADVERTISEMENT	1,950	975	1,589	614	63.
MAINTENANCE AGREEMENTS	9,490	4,745	7,231	2,486	52.
HOSPITALITY & AWARDS	520	260	178	(82)	-31.
BOARD MEETING VIDEO RECORDING	780	390	302	(88)	-22.
ACCOUNTING SERVICES	3,900	1,950	4,027	2,077	106.
CONSULTING SERVICES	159,140	79,570	22,584	(56,986)	-71.
LEGAL FEES	27,950	13,975	4,892	(9,083)	-65.
CONFERENCES/EDUCATION	4,483	2,242	259	(1,982)	-88.
TRAVEL	3,633	1,817	263	(1,554)	-85.
SAFETY	1,040	520	193	(327)	-63.
MEMBERSHIPS & DUES	3,720	1,860	656	(1,204)	-64.
PERMITS	15,460	7,730	1,357	(6,373)	-82.
BANK & ADMINISTRATION FEES	10,062	5,031	6,647	1,616	32.
INTEREST EXPENSE	262,047	131,024	110,645	(20,379)	-15.
REBATE PROGRAMS	-	-	-	-	
CONSERVATION EDUCATION	-	-	-	-	
OP EXPENSES	1,420	710	495	(215)	-30.
BLM EXPENSES	2,700	1,350	2,990	1,640	121.
FRANCHISE FEE	15,000	7,500	11,733	4,233	56.
FORA ADMIN./LIAISON FEES	-	-	-	-	
MEMBERSHIP ON FORA BOARD	-	-	-	-	
BAD DEBT EXPENSE	3,250	1,625	-	(1,625)	-100.
DEVELOPER EXPENSES (REIMBURSABLE)	110,000	55,000	45,553	(9,447)	-17.
TOTAL DEPARTMENT EXPENSE	852,244	426,122	354,115	(72,007)	-16.

			RECYCLED	WAIER		
ACCOUNT NAME	ANNUAL	JUL - DEC	JUL - DEC	BUD vs ACTUALS		
	BUDGET	BUDGET	ACTUALS	\$ CHANGE	% CHANGE	
WAGES	-	_		-	-	
WAGES/BENEFITS ALLOCATED TO CAPITAL	-	-	-	-	-	
OVERTIME	_	-	-	_	_	
STANDBY WAGES	_	_	_	_	_	
FICA EXPENSE	_	_	_	_		
MEDI EXPENSE	_	_		_		
MEDICAL INSURANCE	_		-		-	
DENTAL INSURANCE						
VISION INSURANCE		-				
WORKERS COMP. INSURANCE LIFE INSURANCE	-	-	-	-	-	
	-	-	-	-	-	
UNIFORM BENEFIT	-	-	-	-	-	
BOOT BENEFIT	-	-	-	-	-	
SUI EXPENSE	-	-	-	-	-	
ETT EXPENSE	-	-	-	-	-	
CAR ALLOWANCE EXPENSE	-	-	-	-	-	
TUITION REIMBURSEMENT	-	-	-	-	-	
DISABILITY PLAN	-	-	-	-	-	
CALPERS RETIREMENT (ER)	-	-	-	-	-	
CALPERS RETIREMENT (EE)	-	-	-	-	-	
PARS RETIREMENT	-	-	-	-	-	
OPEB EXPENSE	-	-	-	-	-	
BOARD COMPENSATION	-	-	-	-	-	
TOTAL SALARY & BENEFIT	-	-	-	-	•	
PROPERTY & LIABILITY INSURANCE	_	-	-	-	-	
PROPERTY TAXES	-	-	-	-	-	
MAINTENANCE & EQUIPMENT	_	-	-	-	-	
POWER/GAS	_	_	-	_	_	
BUILDING SECURITY & OTHER SERVICES	_	_	_	_	_	
PHONE/ANSWERING SERVICE	_	_		_	_	
RENT/LEASE EQUIPMENT		_		_	_	
CONTRACT TESTING/ QUALITY CONTROL	_	_	_	_	_	
POSTAGE	_		-			
PRINTING	_		-			
OFFICE & GENERAL SUPPLY						
COMPUTER & SOFTWARE EXPENSES						
	-					
ADVERTISEMENT		-			-	
MAINTENANCE AGREEMENTS	-	-	-	-	-	
HOSPITALITY & AWARDS	-	-	-	-	-	
BOARD MEETING VIDEO RECORDING	-	-	-	-	-	
ACCOUNTING SERVICES	-	-	-	-	-	
CONSULTING SERVICES	-	-	-	-	-	
LEGAL FEES	-	-	-	-	-	
CONFERENCES/EDUCATION	-	-	-	-	-	
TRAVEL	-	-	-	-	-	
SAFETY	-	-	-	-	-	
MEMBERSHIPS & DUES	-	-	-	-	-	
PERMITS	-	-	-	-	-	
BANK & ADMINISTRATION FEES	-	-	-	-	-	
INTEREST EXPENSE	309,948	154,974	129,145	(25,829)	-16.7	
REBATE PROGRAMS	-	-	-	=	-	
CONSERVATION EDUCATION	-	-	-	-	-	
IOP EXPENSES	-	-	-	-	-	
BLM EXPENSES	-	-	-	-	-	
FRANCHISE FEE	-	-	-	-	-	
FORA ADMIN./LIAISON FEES	_	_	_	_	_	
MEMBERSHIP ON FORA BOARD	_	-	-	_	-	
BAD DEBT EXPENSE						
DEVELOPER EXPENSES (REIMBURSABLE)	-	-	-	-		
TOTAL DEPARTMENT EXPENSE	309,948	154,974	129,145	(25,829)	-16.7	

A CCOUNT NAME			REGIONAL		
ACCOUNT NAME	ANNUAL	JUL - DEC	JUL - DEC		
	BUDGET	BUDGET	ACTUALS	\$ CHANGE	% CHANGE
WAGES	_		_		
WAGES/BENEFITS ALLOCATED TO CAPITAL	-	-			
OVERTIME	_				
STANDBY WAGES	_		_		
FICA EXPENSE					
MEDI EXPENSE	-	-			
MEDICAL INSURANCE	+ -				
DENTAL INSURANCE	+ -				
VISION INSURANCE	+ -				
	+ -				
WORKERS COMP. INSURANCE	-			-	-
LIFE INSURANCE	-			-	-
UNIFORM BENEFIT					
BOOT BENEFIT	-	-	-	-	-
SUI EXPENSE	-	•	-	-	-
ETT EXPENSE	-	-	-	-	-
CAR ALLOWANCE EXPENSE	-	-	-	-	-
TUITION REIMBURSEMENT	-	-	-	-	-
DISABILITY PLAN	-	-	-	-	
CALPERS RETIREMENT (ER)	-	-	-	-	-
CALPERS RETIREMENT (EE)	-	-	-	-	-
PARS RETIREMENT	-	-	-	-	-
OPEB EXPENSE	-	-	-	-	-
BOARD COMPENSATION	-	-	-	-	-
TOTAL SALARY & BENEFIT	-	-	-	-	-
DODERTY & LIABILITY INCLIDANCE	_				
PROPERTY & LIABILITY INSURANCE	-	-	-	-	
PROPERTY TAXES	-	-	-	-	-
MAINTENANCE & EQUIPMENT	-	-	-	-	-
POWER/GAS	-	-	-	-	-
BUILDING SECURITY & OTHER SERVICES	-	-	-	-	-
PHONE/ANSWERING SERVICE	-	-	-	-	-
RENT/LEASE EQUIPMENT	-	-	-	-	-
CONTRACT TESTING/ QUALITY CONTROL	-	-	-	-	-
POSTAGE	-	-	-	-	-
PRINTING	-	-	-	-	-
OFFICE & GENERAL SUPPLY	-	-	-	-	-
COMPUTER & SOFTWARE EXPENSES	-	-	-	-	-
ADVERTISEMENT	-	-	-	-	-
MAINTENANCE AGREEMENTS	-	-	-	-	-
HOSPITALITY & AWARDS	-	-	-	-	-
BOARD MEETING VIDEO RECORDING	-	-	-	-	-
ACCOUNTING SERVICES	-	-	-	-	-
CONSULTING SERVICES	-	-	-	-	-
LEGAL FEES	-	-	-	-	-
CONFERENCES/EDUCATION	-	-	-	-	-
TRAVEL	-	-	-	-	-
SAFETY	-	-	-	-	-
MEMBERSHIPS & DUES	-	-	-	-	-
PERMITS	-	-	-	-	-
BANK & ADMINISTRATION FEES	-	-	-	-	-
INTEREST EXPENSE	-	-	-	-	-
REBATE PROGRAMS	-	-	-	-	
CONSERVATION EDUCATION	-		-	_	_
IOP EXPENSES	-		-	_	_
BLM EXPENSES	-	_	_	_	-
FRANCHISE FEE	_	-	_		-
FORA ADMIN./LIAISON FEES	-				
MEMBERSHIP ON FORA BOARD	-			-	-
	-			-	-
BAD DEBT EXPENSE	+ -				
DEVELOPER EXPENSES (REIMBURSABLE)	+	-	-	-	-
TOTAL DEDARTMENT EVERNO	+				
TOTAL DEPARTMENT EXPENSE	-	-	-	-	-
	+				
TOTAL EXPENSE	1 -	-	-	-	-

#### MARINA COAST WATER DISTRICT BUDGET ANALYSIS - ALL DEPARTMENTS JULY - DECEMBER 2016

WAGES/REMERTS ALLOCATED TO CAPITAL  (162,000)  (181,000)  (180,000)  (181,000	ACCOUNT NAME	ANNUAL BUDGET	JUL - DEC BUDGET	TOTAL JUL - DEC ACTUALS	BUD vs ACTUALS \$ CHANGE	BUD vs ACTUALS % CHANGE	
WAGSÉPRÉMETIS ALLOCATED TO CAPITAL  (162,000)  (181,000)  (180,000)  (181,000					( )		
OVERTIME					. , ,	-8.9%	
STANDBY WAGES   26.879   13,440   21,000   7,561   56.5    FICE ADENINS   206.852   103,426   88.364   15,062   14.4    MEDI EXPENSE   50,621   25,311   22,969   (2,341   49.2    MEDI EXPENSION INSURANCE   688,529   349,265   15,340   (2,749   15,55    DENTAL INSURANCE   9,376   4,688   3,631   (1,057   22.2    WORKERS COMP. INSUBANCE   77,801   38,901   27,894   (11,050   28.3    UNIFORM BENEFIT   11,850   5,925   7,216   1,291   21.8    UNIFORM BENEFIT   14,000   2,000   1,833   (347   2.7    SUI EXPENSE   9,700   4,880   675   (4,179   86.5    CAR ALLOWANCE EXPENSE   5,400   2,700   2,700      TUTION REIMBURSMENT   5,000   5,000      DESABLITY PLAN   8,811   4,406   6,610   2,205   500    CALPERS RETIREMENT (ER)   226,859   318,430   159,537   21,107   15.2    CALPERS RETIREMENT (ER)   230,734   115,367   104,265   11,102   49.4    OPER EXPENSE   155,300   77,650   - (77,650   100.0    OPER EXPENSE   155,300   77,650   - (77,650   100.0    OPER EXPENSE   155,300   77,650   - (77,650   100.0    OPER EXPENSE   135,300   77,650   - (77,650   100.0    OPER EXPENSE   150,000   5,000   - (77,650   100.0    OPER EXPENSE   155,300   77,650   - (77,650   100.0    OPER EXPENSE   155,300   77,650   - (77,650   100.0    OPER EXPENSE   155,300   77,650   - (77,650   100.0    OPER EXPENSE   155,300   1,750   1,750   1,304    OPER EXPENSE   3,500   1,750   1,304   1,304    OPER EXPENSE   3,500   1,500   1,500   1,500    OPER EXPENSE   3,500   1,500   1,500   1,500    OPER EXPENSE   3,500   3,500   3,500   3,500   3,500    OPER EXPENSE   3,500   3,500   3,500   3,500   3,500   3,500    OPER EXPENSE   3,500   3,500   3,500   3,500   3,500   3,500		. , , ,	(- //	( / - /		-37.9%	
RICA EXPENSE  20.6.852  10.3.426  88.364  11.0620  1.2.499  (2.341)  49.0  MEDICACINSURANCE  69.529  349.265  291.583  (57.682)  1-16.5  698.529  349.265  291.583  (57.682)  1-16.5  698.529  349.265  291.583  (57.682)  1-16.5  15.340  (2.749)  15.340  (2.749)  15.340  (2.749)  15.340  (2.749)  15.340  (2.749)  15.340  (2.749)  11.0000  1.0007  1.00		,					
MEDIEXPRISE    50,621   23,311   22,969   (2,341)   39,265				,			
MEDICAL INSURANCE					. , , ,		
DENTALINSURANCE   36,170   19,085   15,340   (2,745)   15,5	-	,			. , ,		
VISION INSURANCE         9,376         4,688         3,631         (1,057)         -22.5           WORKERS COMP, INSURANCE         9,965         4,983         6,141         1,159         23.8           LUER INSURANCE         9,965         4,983         6,141         1,159         23.2           LUER OND REMERT         11,850         5,925         7,216         1,291         21.8           BOOT BERNETT         4,000         2,000         1,853         (147)         7.7         86.1           ETT EVERNE         920         1,66         21         (125)         85.5         65.00         2.700         2.700         1,700         8.61         1.700         8.61         1.700         8.61         1.700         8.61         1.700         8.61         1.700         8.61         4.700         2.700 <t< td=""><td></td><td></td><td></td><td></td><td>(- / /</td><td></td></t<>					(- / /		
WORKERS COMP. INSURANCE		· · · · · · · · · · · · · · · · · · ·			. , ,		
UIFE INSURANCE  9.965		,	,				
UNIFORM BENEFIT 11,850 5,925 7,216 1,291 21,1  UNIFORM BENEFIT 4,000 2,000 1,853 (1447) -7.  SUI EXPENSE 9,700 4,850 675 (4,175) 8-6,1  SUI EXPENSE 9,700 4,850 675 (4,175) 8-6,1  CAR ALLOWANCE EXPENSE 1292 146 21 (125) 8-5,5  CAR ALLOWANCE EXPENSE 5,400 2,700 2,700  UILTION REIMBURSEMENT - 5,000 5,000 5,000  CAPERS RETIREMENT (ER) 276,859 189,430 159,537 21,107 152,7  CAPERS RETIREMENT (ER) 276,859 189,430 159,537 21,107 152,7  CAPERS RETIREMENT (ER) 276,859 189,430 159,537 21,107 152,7  CAPERS RETIREMENT 129,085 64,543 129,085 64,542 110,102 9-9,103,000 17,000 1,300 43.3  COPIE EXPENSE 155,300 77,650 - 77,650 100,000 3,000 1,700 (1,300) 43.3  TOTAL SALARY & BENEFIT 5,256,412 2,628,206 2,437,225 (190,981) -7.3  FROPERTY & LIABILITY INJURANCE 130,000 65,000 66,086 1,086 1.7  FROPERTY & LIABILITY INJURANCE 130,000 65,000 66,086 1,086 1.7  MAINTENANCE & EQUIPMENT 657,859 329,30 330,243 1,313 000  FROPWER/GAS 0 14,750 3,448 1,598 91.3  MAINTENANCE & EQUIPMENT 657,859 329,30 330,243 1,313 000  FOWER/GAS 0 14,750 3,448 1,598 91.3  MAINTENANCE & EQUIPMENT 657,859 329,30 330,243 1,313 000  FOWER/GAS 0 14,750 3,448 1,598 91.3  MAINTENANCE & EQUIPMENT 657,859 329,30 330,243 1,313 000  FOWER/GAS 0 14,750 14,750 14,217 (4,583) 26,261 (40,844) 10.0  BUILDING SECURITY & OTHER SERVICES 88,100 14,050 6,627 (7,423) 552.5  FRONTLASE EQUIPMENT 35,000 17,500 12,917 (4,583) 2-6,6  FORTITE AS EQUIPMENT 35,000 17,5			,		. , ,		
BOOT BENEFIT						21.8%	
SULEXPENSE   9,700   4,850   675   (4,175)   86.5		,	,			-7.4%	
ETT EXPENSE  292  146  21  (125)  85.5  67.400  2,700  2,700  5,000  6,625  6,6422  100,685  6,6432  100,085  6,6432  100,085  6,6432  100,09E8 EXPENSE  155,300  7,7,650  - (77,650) - (77,650) - (100,09E8 EXPENSE  155,300  7,7,650  - (77,650) - (100,09E8 EXPENSE  155,300  7,7,650  - (77,650) - (77,650) - (100,09E8 EXPENSE  155,300  1,700  1,700  1,300)  43.3  TOTAL SALARY & BENEFIT  5,256,412  2,628,206  2,437,225  190,981)  -7.3  TOTAL SALARY & BENEFIT  5,256,412  2,628,206  2,437,225  190,981)  -7.3  TOTAL SALARY & BENEFIT  5,256,412  2,628,206  2,437,225  190,981)  -7.3  TOTAL SALARY & BENEFIT  5,256,412  2,628,206  2,437,225  190,981)  -7.3  TOTAL SALARY & BENEFIT  5,256,412  2,628,206  2,437,225  190,981)  -7.3  TOTAL SALARY & BENEFIT  5,256,412  2,628,206  2,437,225  190,981)  -7.3  TOTAL SALARY & BENEFIT  5,256,412  2,628,206  2,437,225  190,981)  -7.3  TOTAL SALARY & BENEFIT  5,256,412  2,628,206  2,437,225  190,981)  -7.3  TOTAL SALARY & BENEFIT  5,256,412  2,628,206  2,437,225  190,981)  -7.3  TOTAL SALARY & BENEFIT  5,256,412  2,628,206  2,437,225  190,981)  -7.3  TOTAL SALARY & BENEFIT  5,256,412  2,628,206  2,437,225  190,981)  -7.3  TOTAL SALARY & BENEFIT  5,256,412  2,628,206  2,437,225  190,981)  -7.3  TOTAL SALARY & BENEFIT  5,256,412  2,628,206  2,437,225  1,000  1,700  1,300  1,					, ,	-86.1%	
CAR ALLOWANCE EXPENSE TUTION REIMBURSEMENT					. , ,	-85.9%	
TUTITION REIMBURSEMENT 5,000 5,000 5.000 DISABILITY PLAN - 8,811 4,006 6,610 2,205 50. CALPERS RETIREMENT (ER) 276,859 138,430 159,537 21,107 15,2 CALPERS RETIREMENT (EF) 230,734 115,367 104,265 (11,102) -9.6 CALPERS RETIREMENT (EF) 230,734 115,367 104,265 (11,102) -9.6 CALPERS RETIREMENT (EF) 230,734 115,367 104,265 (11,102) -9.6 CALPERS RETIREMENT 129,085 64,543 129,085 64,542 100.0 OPER EXPENSE 155,300 77,650 - (77,650) -100.0 DEVELOPERS 155,300 77,650 - (77,650) -100.0 DEVELOPER STATE	-				` '	-	
DISABILITY PLAN   8,811		-,	,	,	5.000	_	
CALPERS RETIREMENT (ER)  276,859  276,859  138,430  159,537  21,107  15.2  CALPERS RETIREMENT  129,085  64,543  129,085  64,543  129,085  64,542  100.0  OFEB EXPENSE  155,300  77,650  - (77,650)  - (10,00)  43.7  TOTAL SALARY & BENEFIT  5,256,412  2,628,206  2,437,225  (190,981)  -7.3  TOTAL SALARY & BENEFIT  5,256,412  2,628,206  2,437,225  (190,981)  -7.3  TOTAL SALARY & BENEFIT  5,256,412  2,628,206  2,437,225  (190,981)  -7.3  TOTAL SALARY & BENEFIT  5,256,412  2,628,206  2,437,225  (190,981)  -7.3  PROPERTY & LIABILITY INSURANCE  130,000  65,000  66,006  1,700  66,006  1,086  1,086  1,786  1,786  1,786  1,786  1,786  1,786  1,786  1,786  1,786  1,786  1,786  1,786  1,786  1,786  1,786  1,887  1,898  1,891  1,898  1,				-,	-,	50.0%	
CALPERS RETIREMENT (EE) 230,734 115,367 104,265 (11,102) -9.4 PARS RETIREMENT 129,085 64,543 129,085 64,542 100. OPEB EXPRINS 155,300 77,650 - (77,650) -100.0 BOARD COMPENSATION 6,000 3,000 1,700 (1,300) 43.7  TOTAL SALARY & BENEFIT 5,256,412 2,628,206 2,437,225 (190,981) -7.3  TOTAL SALARY & BENEFIT 5,256,412 2,628,206 2,437,225 (190,981) -7.3  PROPERTY & LIABILITY INSURANCE 130,000 65,000 66,086 1,086 1.7  PROPERTY ALLABILITY INSURANCE 130,000 65,000 66,086 1,086 1.7  MAINTENANCE & CQUIPMENT 657,859 328,390 330,243 1,598 91.3  MAINTENANCE & CQUIPMENT 657,859 328,390 330,243 1,513 0.4  POWERJOAN SECURITY & OTHER SERVICES 28,100 14,050 6,627 (7,423 5-52.4  PHONE/ANSWERING SERVICE 50,600 25,300 26,750 1,450 5.7  PHONE/ANSWERING SERVICE 50,600 125,300 26,750 1,450 5.7  ENTITLEASE COLUMENT 35,000 17,500 129,17 (4,883 2-6.6  CONTRACT TESTING/ QUALITY CONTROL 70,301 35,151 24,952 (10,199) 2-9.6  POSTAGE 56,833 28,167 18,487 (9,680) -34.4  PRINTING 49,062 24,531 13,447 (11,084) 4-5.2  OFFICE & GENERAL SUPPLY 39,586 19,793 11,787 (8,000 40,000 40,000 40,000 41,475 4,975 134,000 40,000 41,475 4,975 134,000 40,000 41,475 4,975 134,000 40,000 41,475 4,975 134,000 41,475 4,975		,	,			15.2%	
PARS RETIREMENT OPEB EXPENSE 155,300 77,650 - (77,650) - 100.0 OPEB EXPENSE 155,300 77,650 - (77,650) - 100.0 OPEB EXPENSE 155,300 77,650 - (77,650) - 100.0 (1,300) - 3,000 1,700 (1,300) - 43.2  TOTAL SALARY & BENEFIT  5,256,412 2,628,206 2,437,225 (190,981) - 7.3  PROPERTY & LIABILITY INSURANCE 130,000 65,000 66,006 1,086 1,175 0,348 1,598 91.3 MAINTENANCE & EQUIPMENT 657,859 328,930 330,243 1,313 0,4 POWER/GAS 0,2250 401,125 360,281 1,601,813 0,401,125 360,281 1,601,813 1,313 0,4 POWER/GAS 0,250 1,750 1,750 1,750 1,7423 1,752 1,7423 1,752 1,7423 1,752 1,7423 1,752 1,7423 1,752 1,7423 1,752 1,7423 1,752	, ,	-,				-9.6%	
DOPE EXPENSE   155,300	, ,	, -				100.0%	
BOARD COMPENSATION			,			-100.0%	
PROPERTY & LIABILITY INSURANCE 130,000 65,000 66,086 1,086 1.75 PROPERTY TAKES 3,500 1,750 3,348 1,598 91.3 MAINTENANCE & EQUIPMENT 657,859 328,930 330,243 1,313 0.4 POWER/GAS 802,250 401,125 360,281 (40,844) -1.02. BUILDING SECURITY & OTHER SERVICES 28,100 14,050 6,627 (7,423) -52.8 PHONE/ANSWERING SERVICE 50,600 25,300 26,750 1,450 5.7 RENT/LEASE GOLIPMENT 35,000 17,500 12,917 (4,583) -20.6 CONTRACT TESTING/ QUALITY CONTROL 70,301 35,151 24,952 (10,199) -29.9 POSTAGE 56,333 28,167 18,487 (9,680) -34.4 PRINTING 49,062 24,531 13,447 (11,084) -45.2 COFFICE & GENERAL SUPPLY 39,586 19,793 11,787 (8,006) -40.4 COMPUTER & SOFTWARE EXPENSES 50,800 25,400 23,756 (1,644) -6.5 ADVERTISEMENT 20,000 10,000 12,986 2,986 29.9 MAINTENANCE AGREEMENTS 73,000 36,500 41,475 4,975 13.6 HOSPITALITY & AWARDS 4,000 2,000 1,419 (581) -290. BOARD MEETING VIDEO RECORDING 6,000 3,000 2,320 (680) -22.7 ACCOUNTING SERVICES 30,000 15,000 31,799 (680) -22.7 BOARD MEETING VIDEO RECORDING 6,000 3,000 2,320 (680) -22.7 CONSULTING SERVICES 1,045,000 522,500 228,203 (294,297) -56.3 LEGAL FEES 215,000 107,500 102,115 (5,385) -50. CONFERENCES/EDUCATION 29,430 14,715 5,364 (9,351) -63.8 MEMBERSHIPS & DUES 48,864 24,432 5,277 (19,155) -78.4 MEMBERSHIP ON	BOARD COMPENSATION		3,000	1,700		-43.3%	
PROPERTY TAXES 3,500 1,750 3,348 1,598 91.3 MAINTENANCE & EQUIPMENT 657,859 328,930 330,243 1,313 0.4 POWER/GAS 802,250 401,125 360,281 (40,844) -10.2 BUILDING SECURITY & OTHER SERVICES 28,100 14,650 6,627 (7,423) -52.8 PHONE/ANSWERING SERVICE 50,600 25,300 26,750 1,450 5.7 RENT/LEASE EQUIPMENT 35,000 17,500 12,917 (4,583) -26.2 CONTRACT TESTING/ QUALITY CONTROL 70,301 35,151 24,952 (10,199) -29.9 POSTAGE 56,333 28,167 18,487 (11,084) -45.2 CORPARACT SESTING/ QUALITY CONTROL 49,062 24,531 13,447 (11,084) -45.2 COMPUTER & SOFTWARE EXPENSES 50,800 25,400 23,756 (1,644) -45.2 COMPUTER & SOFTWARE EXPENSES 50,800 25,400 23,756 (1,644) -45.2 ADVERTISEMENT 20,000 10,000 12,986 2,986 29.5 MAINTENANCE AGREEMENTS 73,000 36,500 41,475 4,975 13.6 HOSPITALITY & AWARDS 4,000 15,000 31,797 16,797 112.C CONSULTING SERVICES 30,000 15,000 31,797 16,797 112.C CONSULTING SERVICES 1,045,000 522,500 228,203 (294,297) 5-56. CONSULTING SERVICES 1,045,000 522,500 528,203 (294,297) 5-56. CONSULTING SERVICES 1,045,000 522,500 528,200 (29,205) 5-30.5  BANK & ADMINISTRATION FEES 77,400 38,700 50,913 11,213 31.6  BANK & ADMINISTRATION FEES 1,046,000 5,000 3,000 12,500 0 0.0  BEAD BEAD EXPENSES (EIMBURSABLE) 566,000 283,000 242,935 (40,065) -14.2  FOR	TOTAL SALARY & BENEFIT	5,256,412	2,628,206	2,437,225	(190,981)	-7.3%	
MAINTENANCE & EQUIPMENT 657,859 328,930 330,243 1,313 0.4 POWER/GAS 802,250 401,125 360,281 (40,844) -1.0. BUILDING SECURITY & OTHER SERVICES 28,100 14,050 6,627 (7,423) 5-52. PHONE/ANSWERING SERVICE 50,600 25,300 26,750 1,450 5.7 RENT/LEASE EQUIPMENT 35,000 17,500 12,917 (4,583) -26.7 CONTRACT TESTING/ QUALITY CONTROL 70,301 35,151 24,952 (10,199) -29.7 POSTAGE 56,333 28,167 18,487 (9,680) -34.4 PRINTING 49,062 24,531 13,447 (11,084) -45.7 PRINTING 49,062 24,531 13,447 (11,084) -45.7 COMPUTER & SOFTWARE EXPENSES 50,800 25,400 23,756 (1,644) -6.5 ADVERTISEMENT 20,000 10,000 12,986 2,986 29.5 HOSPITALITY & AWARDS 4,000 2,000 11,419 (581) -29.6 BOARD MEETING VIDEO RECORDING 6,000 3,000 2,320 (680) -22.7 BOARD MEETING VIDEO RECORDING 6,000 30,000 31,797 16,797 112. CONSULTING SERVICES 1,045,000 522,500 228,203 (294,297) -56.2 LEGAL FEES 215,000 107,500 102,115 (5,385) -56. CONFERCE/EDUCATION 29,430 14,715 5,364 (9,351) -60.8 SAFETY 8,000 4,000 1,697 (2,303) 5-76.8 SAFETY 8,000 4,000 1,697 (2,30	PROPERTY & LIABILITY INSURANCE	130,000	65,000	66,086	1,086	1.7%	
POWER/GAS   802,250   401,125   360,281   (40,844)   -10.2	PROPERTY TAXES	3,500	1,750	3,348	1,598	91.3%	
BUILDING SECURITY & OTHER SERVICES 28,100 14,050 6,627 (7,423) -52.8 PHONE/ANSWERING SERVICE 50,600 25,300 26,750 1,450 5.7 RENT/LEASE CQUIPMENT 35,000 12,510 12,917 (4,583) -26.2 CONTRACT TESTING/ QUALITY CONTROL 70,301 35,151 24,952 (10,199) -29.0 POSTAGE 56,333 28,167 18,487 (9,680) -34.4 PRINTING 49,062 24,531 13,447 (11,084) -45.2 OFFICE & GENERAL SUPPLY 39,586 19,793 11,787 (8,006) -40.4 COMPUTER & SOFTWARE EXPENSES 50,800 25,400 23,756 (1,644) -6.5 ADVERTISEMENT 20,000 10,000 12,986 2,986 29.9 MAINTENANCE AGREEMENTS 73,000 36,500 41,475 4,975 13.6 HOSPITALITY & AWARDS 4,000 2,000 1,419 (581) -29.0 BOARD MEETING VIOLED RECORDING 6,000 3,000 2,320 (6880) -22.7 ACCOUNTING SERVICES 30,000 15,000 31,797 16,797 112.0 CONSULTING SERVICES 1,045,000 522,500 228,203 (294,297) -56.3 EGAL FEES 215,000 107,500 102,115 (5,385) -5.0 CONFERENCES/EDUCATION 29,430 14,715 5,364 (9,351) -63.6 TRAVEL 32,175 11,588 6,881 (4,707) -40.6 SAFETY 8,800 MISTER SEVICES 1,045,000 5,400 1,697 (2,303) -57.6 REMBERSHIPS & DUES 48,864 24,432 5,277 (15,155) -78.4 PERMITS 19,448 45,724 17,873 (27,851) -60.6 SAFETY 8,800 10,500 37,500 10,104 (125,521) -63.6 REMAINS ADMINISTRATION FEES 1,679,250 839,625 710,104 (125,521) -15.4 REMAINS ADMINISTRATION FEES 1,679,250 839,625 710,104 (125,521) -15.4 REMAINS ADMINISTRATION FEES 1,679,250 839,625 710,104 (125,521) -15.4 REMAINS ADMINISTRATION FEES 1,01,600 50,800 3,534 (1,546) -39.4 BLANC REMAINS 135,000 67,500 27,185 (40,315) -59.9 REMAINS ADMINISTRATION FEES 1,01,600 50,800 3,534 (1,546) -39.4 BLANC REMAINS 135,000 67,500 27,185 (40,315) -59.5 REMAINS 135,000 67,500 27,185 (40,055) -88.3 LIPPO SERVICES 15,000 12,500 0 0 0.0 MEMBERSHIPO N FOR BOARD 37,000 18,500 0 0.0 MEMBERSHIPO N FOR BOARD 37,000 12,500 0 0 0.0 MEMBERSHIPO N FOR BOARD 37,000 18,500 0 0.0 MEMBERSHIPO N FOR BOARD 37,000 18,500 0 0.0 MEMBERSHIPO N FOR BOARD	MAINTENANCE & EQUIPMENT	657,859	328,930	330,243	1,313	0.4%	
PHONE/ANSWERING SERVICE   50,600   25,300   26,750   1,450   5.7	POWER/GAS	802,250	401,125	360,281	(40,844)	-10.2%	
RENT/LEASE EQUIPMENT 35,000 17,500 12,917 (4,583) -26.2 CONTRACT TESTING/ QUALITY CONTROL 70,301 35,151 24,952 (10,199) -29.0 POSTAGE 56,333 28,167 18,487 (9,680) -344 PRINTING 49,062 24,531 13,447 (11,084) -45.2 OFFICE & GENERAL SUPPLY 39,586 19,793 11,787 (8,006) -40.4 OFFICE & GENERAL SUPPLY 39,586 19,793 11,787 (8,006) -40.4 OFFICE & GENERAL SUPPLY 39,586 19,793 11,787 (8,006) -40.4 OFFICE & GENERAL SUPPLY 39,586 19,793 11,787 (8,006) -40.4 OFFICE & GENERAL SUPPLY 39,586 19,793 11,787 (8,006) -40.4 OFFICE & GENERAL SUPPLY 39,586 19,793 11,787 (8,006) -40.4 OFFICE & GENERAL SUPPLY 39,586 19,793 11,787 (8,006) -40.4 OFFICE & GENERAL SUPPLY 39,586 19,793 11,787 (8,006) -40.4 OFFICE & GENERAL SUPPLY 39,586 19,793 11,787 (8,006) -40.4 OFFICE & GENERAL SUPPLY 39,586 19,793 11,787 (8,006) -40.4 OFFICE & GENERAL SUPPLY 39,586 19,793 11,787 (8,006) -40.4 OFFICE & GENERAL SUPPLY 39,586 19,793 11,787 (8,006) -40.4 OFFICE & GENERAL SUPPLY 39,586 19,793 11,787 (8,006) -40.4 OFFICE & GENERAL SUPPLY 39,000 10,000 12,986 29,986 29,586	BUILDING SECURITY & OTHER SERVICES	28,100	14,050	6,627	(7,423)	-52.8%	
CONTRACT TESTING/ QUALITY CONTROL 70,301 35,151 24,952 (10,199) -29.00	PHONE/ANSWERING SERVICE	50,600	25,300	26,750	1,450	5.7%	
POSTAGE 56,333 28,167 18,487 (9,680) -34.4 PRINTING 49,062 24,531 13,447 (11,084) -45.2 OFFICE & GENERAL SUPPLY 39,586 19,793 11,787 (8,006) -40.4 COMPUTER & SOFTWARE EXPENSES 50,800 25,400 23,756 (1,644) -6.5 ADVERTISEMENT 20,000 10,000 12,986 2,986 29.8 MAINTENANCE AGREEMENTS 73,000 36,500 41,475 4,975 13.6 HOSPITALITY & AWARDS 4,000 2,000 1,419 (581) -29.6 BOARD MEETING VIDEO RECORDING 6,000 3,000 2,320 (680) -22.7 ACCOUNTING SERVICES 30,000 15,000 31,797 16,797 112.0 CONSULTING SERVICES 1,045,000 522,500 228,203 (294,297) -56.3 EGGAL FEES 215,000 107,500 102,115 (5,385) -5.0 CONFERENCES/EDUCATION 29,430 14,715 5,364 (9,351) -63.6 TRAVEL 23,175 11,588 6,881 (4,707) -40.6 SAFETY 8,000 4,000 1,697 (2,303) -57.6 MEMBERSHIPS & DUES 48,864 24,432 5,277 (19,155) -78.4 PERMITS 91,448 45,724 17,873 (27,851) -60.5 BANK & ADMINISTRATION FEES 77,400 38,700 50,913 12,213 31.6 INTEREST EXPENSE 1,679,250 839,625 710,104 (129,521) -158. REBATE PROGRAMS 135,000 165,000 27,185 (40,315) -59.7 CONSERVATION EDUCATION 47,250 23,625 2,800 (20,825) -88.1 INTEREST EXPENSE 1,679,250 839,625 710,104 (129,521) -154. REBATE PROGRAMS 135,000 67,500 27,185 (40,315) -59.7 CONSERVATION EDUCATION 47,250 23,625 2,800 (20,825) -88.1 INTEREST EXPENSE 10,679,250 83,9625 710,104 (129,521) -154. REBATE PROGRAMS 135,000 67,500 27,185 (40,315) -59.7 CONSERVATION EDUCATION 47,250 23,625 2,800 (20,825) -88.1 IOP EXPENSES 10,160 5,080 3,534 (1,546) -30.4 REBATE PROGRAMS 135,000 165,000 20,055 35,055 21.2 FRANCHISE FEE 30,000 12,500 - (12,500) - (12,500) - (10,000 DEVELOPER EXPENSES 25,000 12,500 - (12,500) - (12,500) - (10,000 DEVELOPER EXPENSES (16,000 283,000 242,935 (40,065) -14.2  TOTAL DEPARTMENT EXPENSE 6,518,558 3,259,279 2,645,971 (613,308) -18.8	RENT/LEASE EQUIPMENT	35,000	17,500	12,917	(4,583)	-26.2%	
PRINTING  49,062  24,531  13,447  (11,084)  -45.2  OFFICE & GENERAL SUPPLY  39,586  19,793  11,787  (8,006)  40,04  40,000  25,400  23,756  (1,644)  -6.5  ADVERTISEMENT  20,000  10,000  12,986  29,986  29,986  ANAINTENANCE AGREEMENTS  73,000  36,500  41,475  4,975  13.6  HOSPITALITY & AWARDS  4,000  2,000  1,419  (581)  -29.0  BOARD MEETING VIDEO RECORDING  6,000  3,000  2,320  (680)  -2,27  ACCOUNTING SERVICES  30,000  15,000  31,797  16,797  112.0  CONSULTING SERVICES  1,045,000  522,500  228,203  (294,297)  -56.3  CONFERENCES/EDUCATION  29,430  14,715  5,364  (9,351)  -63.6  TRAVEL  23,175  11,588  6,881  (4,707)  -40.6  SAFETY  8,000  4,000  1,697  (2,303)  -57.6  MEMBERSHIPS & DUES  48,864  24,432  5,277  (19,155)  -78.4  PERMITS  91,448  45,724  17,873  (27,851)  -60.5  BANK & ADMINISTRATION FEES  1,679,250  839,625  710,104  (129,521)  -15.4  REBATE PROGRAMS  135,000  67,500  27,185  (40,315)  -99.7  CONSERVATION EDUCATION  47,250  23,625  2,800  (20,825)  -88.1  LIM EXPENSES  10,1500  10,500	CONTRACT TESTING/ QUALITY CONTROL	70,301	35,151	24,952	(10,199)	-29.0%	
OFFICE & GENERAL SUPPLY         39,586         19,793         11,787         (8,006)         -40.4           COMPUTER & SOFTWARE EXPENSES         50,800         25,400         23,756         (1,644)         -6.5           ADVERTISEMENT         20,000         10,000         12,986         2,986         29.5           MAINTENANCE AGREEMENTS         73,000         36,500         41,475         4,975         13.6           HOSPITALITY & AWARDS         4,000         2,000         1,419         (581)         -29.0           BOARD MEETING VIDEO RECORDING         6,000         3,000         2,320         (680)         -22.7           ACCOUNTING SERVICES         30,000         15,000         31,797         16,797         112.0           CONSULTING SERVICES         1,045,000         522,500         228,203         (294,297)         -56.3           LEGAL FEES         1,045,000         522,500         228,203         (294,297)         -56.3           LEGAL FEES         1,045,000         522,500         228,203         (294,297)         -56.3           LEGAL FEES         1,045,000         522,500         102,115         (5,385)         -5.6           CONSULTING SERVICES         1,045,000         522,500         <	POSTAGE	56,333	28,167	18,487	(9,680)	-34.4%	
COMPUTER & SOFTWARE EXPENSES         50,800         25,400         23,756         (1,644)         -6.5           ADVERTISEMENT         20,000         10,000         12,986         2,986         29.9           MAINTENANCE AGREEMENTS         73,000         36,500         41,475         4,975         13.6           HOSPITALITY & AWARDS         4,000         2,000         1,419         (581)         -29.0           BOARD MEETING VIDEO RECORDING         6,000         3,000         2,320         (680)         -22.7           ACCOUNTING SERVICES         30,000         15,000         31,797         16,797         112.0           CONSULTING SERVICES         1,045,000         522,500         228,203         (294,297)         -56.3           LEGAL FEES         215,000         107,500         102,115         (5,385)         -5.0           CONSULTING SERVICES         1,045,000         522,500         228,203         (294,297)         -56.3           LEGAL FEES         215,000         107,500         102,115         (5,385)         -5.0           CONFRENCES/EDUCATION         29,430         14,715         5,364         (9,351)         -63.6           TAVEL         23,175         11,588         6,881	PRINTING	49,062	24,531	13,447	(11,084)	-45.2%	
ADVERTISEMENT 20,000 10,000 12,986 2,986 29.5 MAINTENANCE AGREEMENTS 73,000 36,500 41,475 4,975 13.6 HOSPITALITY & AWARDS 4,000 2,000 1,419 (581) -29.0 BOARD MEETING VIDEO RECORDING 6,000 3,000 2,320 (680) -22.7 ACCOUNTING SERVICES 30,000 15,000 31,797 16,797 112.0 CONSULTING SERVICES 1,045,000 522,500 228,203 (294,297) -56.3 LEGAL FEES 215,000 107,500 102,115 (5,385) -5.0 CONFERENCES/EDUCATION 29,430 14,715 5,364 (9,351) -63.6 TRAVEL 23,175 11,588 6,881 (4,707) -40.6 SAFETY 8,000 4,000 1,697 (2,303) -57.6 MEMBERSHIPS & DUES 48,864 24,432 5,277 (19,155) -78.4 PERMITS 91,448 45,724 17,873 (27,851) -60.5 BANK & ADMINISTRATION FEES 77,400 38,700 50,913 12,213 31.6 INTEREST EXPENSE 1,679,250 839,625 710,104 (129,521) -15.4 REBATE PROGRAMS 135,000 67,500 27,185 (40,315) -59.7 CONSERVATION EDUCATION 47,250 23,625 2,800 (20,825) -88.1 IOP EXPENSES 19,190 9,595 21,358 11,763 122.6 FRANCHISE FEE 330,000 165,000 200,055 35,055 21.2 FRANCHISE FEE 330,000 12,500 12,500 0 0.0  MEMBERSHIP ON FORR BOARD 37,000 18,500 242,935 (40,065) -14.2  TOTAL DEPARTMENT EXPENSE (5,18,558 3,259,279 2,645,971 (613,308) -18.8	OFFICE & GENERAL SUPPLY	39,586	19,793	11,787	(8,006)	-40.4%	
MAINTENANCE AGREEMENTS         73,000         36,500         41,475         4,975         13.6           HOSPITALITY & AWARDS         4,000         2,000         1,419         (581)         -29.0           BOARD MEETING VIDEO RECORDING         6,000         3,000         2,320         (680)         -22.7           ACCOUNTING SERVICES         30,000         15,000         31,797         16,797         112.0           CONSULTING SERVICES         1,045,000         522,500         228,203         (294,297)         -56.3           LEGAL FEES         215,000         107,500         102,115         (5,385)         -5.0           CONFREENCES/EDUCATION         29,430         14,715         5,364         (9,351)         -63.6           TRAVEL         23,175         11,588         6,881         (4,707)         -40.6           SAFETY         8,000         4,000         1,697         (2,303)         -57.6           MEMBERSHIPS & DUES         48,864         24,432         5,277         (19,155)         -78.4           PERMITS         91,448         45,724         17,873         (27,851)         -60.5           BANK & ADMINISTRATION FEES         77,400         38,700         50,913         12,213	COMPUTER & SOFTWARE EXPENSES	50,800	25,400	23,756	(1,644)	-6.5%	
HOSPITALITY & AWARDS				12,986		29.9%	
BOARD MEETING VIDEO RECORDING         6,000         3,000         2,320         (680)         -22.7           ACCOUNTING SERVICES         30,000         15,000         31,797         16,797         112.0           CONSULTING SERVICES         1,045,000         522,500         228,203         (294,297)         -56.3           LEGAL FEES         215,000         107,500         102,115         (5,385)         -5.0           CONFERENCES/EDUCATION         29,430         14,715         5,364         (9,351)         -63.6           TRAVEL         23,175         11,588         6,881         (4,707)         -40.6           SAFETY         8,000         4,000         1,697         (2,303)         -57.6           MEMBERSHIPS & DUES         48,864         24,432         5,277         (19,155)         -78.4           PERMITS         91,448         45,724         17,873         (27,851)         -60.5           BANK & ADMINISTRATION FEES         77,400         38,700         50,913         12,213         31.6           INTEREST EXPENSE         1,679,250         839,625         710,104         (129,521)         -15.4           REBATE PROGRAMS         135,000         67,500         27,185         (40,315)<		,				13.6%	
ACCOUNTING SERVICES 30,000 15,000 31,797 16,797 112.C CONSULTING SERVICES 1,045,000 522,500 228,203 (294,297) -56.3 LEGAL FEES 215,000 107,500 102,115 (5,385) -5.C CONFERENCES/EDUCATION 29,430 14,715 5,364 (9,351) -63.6 TRAVEL 23,175 11,588 6,881 (4,707) -40.6 SAFETY 8,000 4,000 1,697 (2,303) -57.6 MEMBERSHIPS & DUES 48,864 24,432 5,277 (19,155) -78.4 PERMITS 91,448 45,724 17,873 (27,851) -60.5 BANK & ADMINISTRATION FEES 77,400 38,700 50,913 12,213 31.6 INTEREST EXPENSE 1,679,250 839,625 710,104 (129,521) -15.4 REBATE PROGRAMS 135,000 67,500 27,185 (40,315) -59.7 CONSERVATION EDUCATION 47,250 23,625 2,800 (20,825) -88.1 IOP EXPENSES 19,190 9,595 21,358 11,763 122.6 FRANCHISE FEE 330,000 165,000 200,055 35,055 21.2 FRANCHISE FEE 330,000 18,500 12,500 0 0.0 MEMBERSHIP ON FORA BOARD 37,000 18,500 12,500 0 0.0 BAD DEBT EXPENSE (EIMBURSABLE) 566,000 283,000 242,935 (40,065) -14.2  TOTAL DEPARTMENT EXPENSE 6,518,558 3,259,279 2,645,971 (613,308) -18.8		· · · · · · · · · · · · · · · · · · ·			, ,	-29.0%	
CONSULTING SERVICES         1,045,000         522,500         228,203         (294,297)         -56.3           LEGAL FEES         215,000         107,500         102,115         (5,385)         -5.0           CONFERENCES/EDUCATION         29,430         14,715         5,364         (9,351)         -63.6           TRAVEL         23,175         11,588         6,881         (4,707)         -40.6           SAFETY         8,000         4,000         1,697         (2,303)         -57.6           MEMBERSHIPS & DUES         48,864         24,432         5,277         (19,155)         -78.4           PERMITS         91,448         45,724         17,873         (27,851)         -60.9           BANK & ADMINISTRATION FEES         77,400         38,700         50,913         12,213         31.6           INTEREST EXPENSE         1,679,250         839,625         710,104         (129,521)         -15.4           REBATE PROGRAMS         135,000         67,500         27,185         (40,315)         -59.7           CONSERVATION EDUCATION         47,250         23,625         2,800         (20,825)         -88.1           IOP EXPENSES         19,190         9,595         21,358         11,763				,	, ,	-22.7%	
LEGAL FEES         215,000         107,500         102,115         (5,385)         -5.C           CONFERENCES/EDUCATION         29,430         14,715         5,364         (9,351)         -63.6           TRAVEL         23,175         11,588         6,881         (4,707)         -40.6           SAFETY         8,000         4,000         1,697         (2,303)         -57.6           MEMBERSHIPS & DUES         48,864         24,432         5,277         (19,155)         -78.4           PERMITS         91,448         45,724         17,873         (27,851)         -60.5           BANK & ADMINISTRATION FEES         77,400         38,700         50,913         12,213         31.6           INTEREST EXPENSE         1,679,250         839,625         710,104         (129,521)         -15.4           REBATE PROGRAMS         135,000         67,500         27,185         (40,315)         -59.7           CONSERVATION EDUCATION         47,250         23,625         2,800         (20,825)         -88.1           IOP EXPENSES         10,160         5,080         3,534         (1,546)         -30.4           BLM EXPENSES         19,190         9,595         21,358         11,763         122.6 <td></td> <td>,</td> <td></td> <td></td> <td></td> <td>112.0%</td>		,				112.0%	
CONFERENCES/EDUCATION         29,430         14,715         5,364         (9,351)         -63.6           TRAVEL         23,175         11,588         6,881         (4,707)         -40.6           SAFETY         8,000         4,000         1,697         (2,303)         -57.6           MEMBERSHIPS & DUES         48,864         24,432         5,277         (19,155)         -78.4           PERMITS         91,448         45,724         17,873         (27,851)         -60.5           BANK & ADMINISTRATION FEES         77,400         38,700         50,913         12,213         31.6           INTEREST EXPENSE         1,679,250         839,625         710,104         (129,521)         -15.4           REBATE PROGRAMS         135,000         67,500         27,185         (40,315)         -59.7           CONSERVATION EDUCATION         47,250         23,625         2,800         (20,825)         -88.1           IOP EXPENSES         10,160         5,080         3,534         (1,546)         -30.4           BLM EXPENSES         19,190         9,595         21,358         11,763         122.6           FRANCHISE FEE         330,000         165,000         200,055         35,055         21.2 </td <td></td> <td></td> <td>- ,</td> <td></td> <td>. , ,</td> <td>-56.3%</td>			- ,		. , ,	-56.3%	
TRAVEL         23,175         11,588         6,881         (4,707)         -40.6           SAFETY         8,000         4,000         1,697         (2,303)         -57.6           MEMBERSHIPS & DUES         48,864         24,432         5,277         (19,155)         -78.4           PERMITS         91,448         45,724         17,873         (27,851)         -60.9           BANK & ADMINISTRATION FEES         77,400         38,700         50,913         12,213         31.6           INTEREST EXPENSE         1,679,250         839,625         710,104         (129,521)         -15.4           REBATE PROGRAMS         135,000         67,500         27,185         (40,315)         -59.7           CONSERVATION EDUCATION         47,250         23,625         2,800         (20,825)         -88.1           IOP EXPENSES         10,160         5,080         3,534         (1,546)         -30.4           BLM EXPENSES         19,190         9,595         21,358         11,763         122.6           FRANCHISE FEE         330,000         165,000         200,055         35,055         21.2           FORA ADMIN,/LIAISON FEES         25,000         12,500         0         0.0		•	•			-5.0%	
SAFETY         8,000         4,000         1,697         (2,303)         -57.6           MEMBERSHIPS & DUES         48,864         24,432         5,277         (19,155)         -78.4           PERMITS         91,448         45,724         17,873         (27,851)         -60.5           BANK & ADMINISTRATION FEES         77,400         38,700         50,913         12,213         31.6           INTEREST EXPENSE         1,679,250         839,625         710,104         (129,521)         -15.4           REBATE PROGRAMS         135,000         67,500         27,185         (40,315)         -59.7           CONSERVATION EDUCATION         47,250         23,625         2,800         (20,825)         -88.1           IOP EXPENSES         10,160         5,080         3,534         (1,546)         -30.4           BLM EXPENSES         19,190         9,595         21,358         11,763         122.6           FRANCHISE FEE         330,000         165,000         200,055         35,055         21.2           FORA ADMIN,/LIAISON FEES         25,000         12,500         0         0.0           MEMBERSHIP ON FORA BOARD         37,000         18,500         18,500         0         0.0	*						
MEMBERSHIPS & DUES         48,864         24,432         5,277         (19,155)         -78.4           PERMITS         91,448         45,724         17,873         (27,851)         -60.9           BANK & ADMINISTRATION FEES         77,400         38,700         50,913         12,213         31.6           INTEREST EXPENSE         1,679,250         839,625         710,104         (129,521)         -15.4           REBATE PROGRAMS         135,000         67,500         27,185         (40,315)         -59.7           CONSERVATION EDUCATION         47,250         23,625         2,800         (20,825)         -88.1           IOP EXPENSES         10,160         5,080         3,534         (1,546)         -30.4           BLM EXPENSES         19,190         9,595         21,358         11,763         122.6           FRANCHISE FEE         330,000         165,000         200,055         35,055         21.2           FORA ADMIN,/LIAISON FEES         25,000         12,500         0         0.0           MEMBERSHIP ON FORA BOARD         37,000         18,500         18,500         0         0.0           BAD DEBT EXPENSE         25,000         12,500         -         (12,500)         -100.0					. , ,		
PERMITS         91,448         45,724         17,873         (27,851)         -60.5           BANK & ADMINISTRATION FEES         77,400         38,700         50,913         12,213         31.6           INTEREST EXPENSE         1,679,250         839,625         710,104         (129,521)         -15.4           REBATE PROGRAMS         135,000         67,500         27,185         (40,315)         -59.7           CONSERVATION EDUCATION         47,250         23,625         2,800         (20,825)         -88.1           IOP EXPENSES         10,160         5,080         3,534         (1,546)         -30.4           BLM EXPENSES         19,190         9,595         21,358         11,763         122.6           FRANCHISE FEE         330,000         165,000         200,055         35,055         21.2           FORA ADMIN./LIAISON FEES         25,000         12,500         0         0.0           MEMBERSHIP ON FORA BOARD         37,000         18,500         18,500         0         0.0           BAD DEBT EXPENSE         25,000         12,500         -         (12,500)         -100.0           DEVELOPER EXPENSES (REIMBURSABLE)         566,000         283,000         242,935         (40,065)		•	•				
BANK & ADMINISTRATION FEES         77,400         38,700         50,913         12,213         31.6           INTEREST EXPENSE         1,679,250         839,625         710,104         (129,521)         -15.4           REBATE PROGRAMS         135,000         67,500         27,185         (40,315)         -59.7           CONSERVATION EDUCATION         47,250         23,625         2,800         (20,825)         -88.1           IOP EXPENSES         10,160         5,080         3,534         (1,546)         -30.4           BLM EXPENSES         19,190         9,595         21,358         11,763         122.6           FRANCHISE FEE         330,000         165,000         200,055         35,055         21.2           FORA ADMIN./LIAISON FEES         25,000         12,500         0         0.0           MEMBERSHIP ON FORA BOARD         37,000         18,500         18,500         0         0.0           BAD DEBT EXPENSE         25,000         12,500         -         (12,500)         -100.0           DEVELOPER EXPENSES (REIMBURSABLE)         566,000         283,000         242,935         (40,065)         -14.2           TOTAL DEPARTMENT EXPENSE         6,518,558         3,259,279         2,645,971<							
INTEREST EXPENSE   1,679,250   839,625   710,104   (129,521)   -15.4			,		. , ,	-60.9% 31.6%	
REBATE PROGRAMS         135,000         67,500         27,185         (40,315)         -59.7           CONSERVATION EDUCATION         47,250         23,625         2,800         (20,825)         -88.1           IOP EXPENSES         10,160         5,080         3,534         (1,546)         -30.4           BLM EXPENSES         19,190         9,595         21,358         11,763         122.6           FRANCHISE FEE         330,000         165,000         200,055         35,055         21.2           FORA ADMIN./LIAISON FEES         25,000         12,500         12,500         0         0.0           MEMBERSHIP ON FORA BOARD         37,000         18,500         18,500         0         0.0           BAD DEBT EXPENSE         25,000         12,500         -         (12,500)         -100.0           DEVELOPER EXPENSES (REIMBURSABLE)         566,000         283,000         242,935         (40,065)         -14.2           TOTAL DEPARTMENT EXPENSE         6,518,558         3,259,279         2,645,971         (613,308)         -18.8		•				-15.4%	
CONSERVATION EDUCATION         47,250         23,625         2,800         (20,825)         -88.1           IOP EXPENSES         10,160         5,080         3,534         (1,546)         -30.4           BLM EXPENSES         19,190         9,595         21,358         11,763         122.6           FRANCHISE FEE         330,000         165,000         200,055         35,055         21.2           FORA ADMIN./LIAISON FEES         25,000         12,500         12,500         0         0.0           MEMBERSHIP ON FORA BOARD         37,000         18,500         18,500         0         0.0           BAD DEBT EXPENSE         25,000         12,500         -         (12,500)         -100.0           DEVELOPER EXPENSES (REIMBURSABLE)         566,000         283,000         242,935         (40,065)         -14.2           TOTAL DEPARTMENT EXPENSE         6,518,558         3,259,279         2,645,971         (613,308)         -18.8					. , ,	-15.4%	
IOP EXPENSES         10,160         5,080         3,534         (1,546)         -30.4           BLM EXPENSES         19,190         9,595         21,358         11,763         122.6           FRANCHISE FEE         330,000         165,000         200,055         35,055         21.2           FORA ADMIN,/LIAISON FEES         25,000         12,500         12,500         0         0.0           MEMBERSHIP ON FORA BOARD         37,000         18,500         18,500         0         0.0           BAD DEBT EXPENSE         25,000         12,500         -         (12,500)         -100.0           DEVELOPER EXPENSES (REIMBURSABLE)         566,000         283,000         242,935         (40,065)         -14.2           TOTAL DEPARTMENT EXPENSE         6,518,558         3,259,279         2,645,971         (613,308)         -18.8		,			. , ,		
BLM EXPENSES         19,190         9,595         21,358         11,763         122.6           FRANCHISE FEE         330,000         165,000         200,055         35,055         21.2           FORA ADMIN./LIAISON FEES         25,000         12,500         12,500         0         0.0           MEMBERSHIP ON FORA BOARD         37,000         18,500         18,500         0         0.0           BAD DEBT EXPENSE         25,000         12,500         -         (12,500)         -100.0           DEVELOPER EXPENSES (REIMBURSABLE)         566,000         283,000         242,935         (40,065)         -14.2           TOTAL DEPARTMENT EXPENSE         6,518,558         3,259,279         2,645,971         (613,308)         -18.8		•				-30.4%	
FRANCHISE FEE         330,000         165,000         200,055         35,055         21.2           FORA ADMIN./LIAISON FEES         25,000         12,500         12,500         0         0.0           MEMBERSHIP ON FORA BOARD         37,000         18,500         18,500         0         0.0           BAD DEBT EXPENSE         25,000         12,500         -         (12,500)         -100.0           DEVELOPER EXPENSES (REIMBURSABLE)         566,000         283,000         242,935         (40,065)         -14.2           TOTAL DEPARTMENT EXPENSE         6,518,558         3,259,279         2,645,971         (613,308)         -18.8		•	•			122.6%	
FORA ADMIN./LIAISON FEES         25,000         12,500         12,500         0         0.0           MEMBERSHIP ON FORA BOARD         37,000         18,500         18,500         0         0.0           BAD DEBT EXPENSE         25,000         12,500         -         (12,500)         -100.0           DEVELOPER EXPENSES (REIMBURSABLE)         566,000         283,000         242,935         (40,065)         -14.2           TOTAL DEPARTMENT EXPENSE         6,518,558         3,259,279         2,645,971         (613,308)         -18.8						21.2%	
MEMBERSHIP ON FORA BOARD         37,000         18,500         18,500         0         0.0           BAD DEBT EXPENSE         25,000         12,500         -         (12,500)         -100.0           DEVELOPER EXPENSES (REIMBURSABLE)         566,000         283,000         242,935         (40,065)         -14.2           TOTAL DEPARTMENT EXPENSE         6,518,558         3,259,279         2,645,971         (613,308)         -18.8			•			0.0%	
BAD DEBT EXPENSE       25,000       12,500       -       (12,500)       -100.0         DEVELOPER EXPENSES (REIMBURSABLE)       566,000       283,000       242,935       (40,065)       -14.2         TOTAL DEPARTMENT EXPENSE       6,518,558       3,259,279       2,645,971       (613,308)       -18.8		•	•			0.0%	
DEVELOPER EXPENSES (REIMBURSABLE) 566,000 283,000 242,935 (40,065) -14.2  TOTAL DEPARTMENT EXPENSE 6,518,558 3,259,279 2,645,971 (613,308) -18.8				-		-100.0%	
		•		242,935		-14.2%	
TOTAL EVDENCE 11 774 070 E 007 40E E 002 107 (004 200) 42 7	TOTAL DEPARTMENT EXPENSE	6,518,558	3,259,279	2,645,971	(613,308)	-18.8%	
	TOTAL EXPENSE	11,774,970	5,887,485	5,083,197	(804,288)	-13.7%	

		TOTAL								
ACCOUNT NAME	ANNUAL BUDGET	JUL - DEC BUDGET	JUL - DEC ACTUALS	BUD vs ACTUALS \$ CHANGE	S BUD vs ACTUALS % CHANGE					
LABORATORY EQUIPMENT	-	-	-	-	-					
NETWORK COMPUTER SYSTEM	30,000	15,000	2,775	(12,225)	-81.5%					
VEHICLES	100,000	50,000	73,439	23,439	46.9%					
O&M EQUIPMENT	135,000	67,500	13,004	(54,496)	-80.7%					
TOTAL EXPENSE	265,000	132,500	89,218	(43,282)	-32.7%					

# MARINA COAST WATER DISTRICT CAPITAL IMPROVEMENT PROJECT BUDGET ANALYSIS JULY - DECEMBER 2016

			ТОТ	AL	
ACCOUNT NAME	ANNUAL	JUL - DEC	JUL - DEC	<b>BUD vs ACTUALS</b>	<b>BUD vs ACTUALS</b>
	BUDGET	BUDGET	ACTUALS	\$ CHANGE	% CHANGE
MW - 0204 EDNA CT WATER MAIN	-	-	1,488	1,488	100.0%
MW - 0206 WELL 11 GENERATOR PROJECT	-	-	9,536	9,536	100.0%
MS - 0133 REPLACE LIFT STATION NO. 5 (COSKY)	603,545	301,773	157,448	(144,324)	-47.8%
MS - 0206 RESERVATION RD SIPHON PROJECT	-	-	230,449	230,449	100.0%
OW - 0128 LFIGHTER B ZONE PIPE	335,800	167,900	7,279	(160,621)	-95.7%
OW - 0223 WELL 30/ REPLACE PUMP	=	-	95,566	95,566	100.0%
OW - 0206 INTER-GARRISON PIPELINE	644,124	322,062	9,064	(312,998)	-97.2%
OS - 0152 HATTEN LS IMP	100,000	50,000	-	(50,000)	-100.0%
OS - 0200 CLARK LS IMPROVEMENT	616,475	308,238	174,502	(133,735)	-43.4%
OS - 0205 IMJIN LS/ FORCE MAIN	264,000	132,000	-	(132,000)	-100.0%
OS - 0218 GIGLING FORCE MAIN	=	-	18,941	18,941	100.0%
OS - 0239 1ST AVE SEWER REPLAC	=	-	1,032	1,032	100.0%
GW - 0157 DESAL DESIGN/CONST	500,000	250,000	402,157	152,157	60.9%
RW - 0156 RECYCLED TRUNK MAIN & BOOSTER	12,670,000	6,335,000	335,028	(5,999,972)	-94.7%
REGIONAL PROJECT(PTL FUND CST)	500,000	250,000	210,504	(39,496)	-15.8%
WD - 0115 SCADA SYSTEM IMPROVEMENTS - PHASE I	296,935	148,468	95,800	(52,668)	-35.5%
WD - 0202 BUILDINGS - 940 2ND AVENUE	-	-	19,467	19,467	100.0%
SEASIDE LAND TRANSFER	-	-	3,979	3,979	100.0%
		·	·	·	·
TOTAL EXPENSE	16,530,879	8,265,440	1,772,241	(6,493,199)	-78.6%

#### MARINA COAST WATER DISTRICT SCHEDULE OF INVESTMENTS SUMMARY JULY - DECEMBER 2016 (UNAUDITED)

PURCHASE MATURITY DATE DATE	ACCT TYPE	YIELD APR	6/30/2016 BALANCE	QUARTERLY ACTIVITIES TRANSACTION TYPE	AMOUNT	12/31/2016 BALANCE
LAIF ACCOUNT		0.68%	7,473,950	INTEREST 7/15/2016 INTEREST 10/15/2016	10,168 11,372	7,484,118 7,495,490
SAVINGS ACCOUNT	MM	0.20%	2,163,719	INTEREST 07/01/16 - 09/30/16 INTEREST 10/01/16 - 12/31/16	1,091 1,079	2,164,810 2,165,889
CPFCA DEPOSIT ACCOUNT	MM	0.05%	100,343	INTEREST 07/01/16 - 09/30/16 INTEREST 10/01/16 - 12/31/16	13 12	100,356 100,368
CD ACCOUNT 7/20/2015 7/20/2017	CD BLM	0.05%	264,901	INTEREST 07/01/16 - 09/30/16 INTEREST 10/01/16 - 12/12/16 TRANSFERRED TO CHECKING ACCOUNT	33 34 (264,968)	264,934 264,968 -
CHECKING ACCOUNT	CK		5,539,374	QUARTERLY DEPOSITS & CREDITS QUARTERLY CHECKS & DEBITS	11,639,904 (9,169,723)	17,179,278 8,009,555
•		As of Dece	mber 31		As of Decen	nber 31
SUMMARY		2015	2016	RESERVES DETAIL (LAIF ACCOUNT)	2015	2016
LAIF ACCOUNT SAVINGS ACCOUNT CPFCA DEPOSIT ACCOUNT CD BLM CHECKING ACCOUNT TOTAL INVESTMENT		7,458,430 2,161,562 100,318 264,800 4,342,700 14,327,810	7,495,490 2,165,889 100,368 - 8,009,555 17,771,302	MW GEN OP RESERVE MW CAPACITY REVENUE FUND MW CAP REPL RESERVE FUND MS GEN OP RESERVE MS CAPACITY REVENUE FUND MS CAPACITY REVENUE FUND OW GEN OP RESERVE OW CAPITAL/CAPACITY REVENUE FUND OW CAP REPL RESERVE FUND OS GEN OP RESERVE OS CAPITAL/CAPACITY REVENUE FUND OS CAP REPL RESERVE FUND TOTAL	227,546 356,705 1,717,626 340,780 250,364 829,639 374,687 1,048,316 1,425,901 132,440 41,474 712,950 7,458,428	228,677 358,478 1,726,161 420,802 173,279 833,762 - 1,430,074 1,432,986 174,778 - 716,493 7,495,490

# MARINA COAST WATER DISTRICT SCHEDULE OF INVESTMENTS SUMMARY - BOND PROCEEDS AS OF DECEMBER 31, 2016 (UNAUDITED)

PURCHASE DATE	MATURITY DATE	ACCT TYPE	YIELD APR	6/30/2016 BALANCE	QUARTERLY ACTIVITIES TRANSACTION TYPE	AMOUNT	12/31/2016 BALANCE
RESERVE FUND 2010 REFUNDING		TFUND	0.01%	849,787	INTEREST FUNDS TRANFER	943 (908)	850,730 849,822
CONSTRUCTION	I FUND	MM	0.20%	398	INTEREST TRANSFERRED TO CHECKING ACCOUNT	(398)	398

#### MARINA COAST WATER DISTRICT SCHEDULE OF DEBT SUMMARY AS OF DECEMBER 31, 2016 (UNAUDITED)

PRINCIPAL AMOUNT	FIRST PAYMENT	FINAL PAYMENT	RATE	6/30/2016 BALANCE	QUARTERLY ACTIVI TRANSACTION TYPE	TIES AMOUNT	12/31/2016 BALANCE
DADO DANIK, DI	M CONCEDUCATION	LOAN					
2,776,000	M CONSTRUCTION 09/10/2015	02/10/2017	3.788%	2,776,000	PAYMENT INTEREST ONLY PAYMENT	(53,589)	2,776,000
DADO DANIK DI	M COMMERCIAL LO	ΔNI					
389,600	09/10/2015	11/10/2016	3.788%	389,600	PAYMENT INTEREST ONLY PAYMENT	(389,600) (7,523)	-
DADO DANK DI	M CECUDED LINE O	E CDEDIT					
264,800	M SECURED LINE C 09/10/2015	11/10/2016	2.550%	264,800	PAYMENT INTEREST ONLY PAYMENT	(264,800) (3,471)	-
2010 DEFLINDING	G BOND - CLOSING	DATE 12/22/2010					
8,495,000	06/01/2011	06/01/2020	4.340%	4,190,000	PAYMENT - PRINCIPAL PAYMENT - INTEREST ONLY	- (100,825)	4,190,000
201E DEELINDING	G BOND - CLOSING	DATE 07/15/2015					
TAX-EXEMPT : 29,840,000		06/01/2037	0.03712	29,840,000	PAYMENT - PRINCIPAL PAYMENT - INTEREST ONLY	- (673,800)	29,840,000
RABO BANK - BL RABO BANK - BL 2010 REFUNDING	G BOND SERIES A	AN		2,776,000 - - 4,190,000 <u>29,840,000</u> 36,806,000			

#### MARINA COAST WATER DISTRICT RESERVE DETAIL PROJECTED AS OF DECEMBER 31, 2016

<u>Description</u>	MW	MS	ow	os	RW	RP	TOTAL
Debt Reserve Fund (2010 Bond)*	237,950	67,986	424,911	118,975	-	-	849,822
CPCFA*		-	-	-	-	100,368	100,368
Sub-total	237,950	67,986	424,911	118,975	-	100,368	950,190
Capital Reserves							
Capacity Charge/Capital Surcharge - LAIF**	358,478	173,280	1,430,074	-	-	-	1,961,832
Capacity Charge/Capital Surcharge - Checking**	821,235	13,620	6,939,633	1,155,974	-	-	8,930,462
Capital Replacement - LAIF**	1,726,161	833,762	1,432,986	716,493	-	-	4,709,402
Capital Reserves Sub-total	2,905,874	1,020,662	9,802,693	1,872,467	-	-	15,601,696
General Operating Reserve							
General Business Checking	9,761,435	371,302	(916,518)	6,229,032	(4,817,160)	(11,549,248)	(921,157)
General Fund - LAIF	228,677	420,802	-	174,778	-	-	824,257
Savings	1,365,008	88,982	556,182	155,718	-	-	2,165,890
Sub-total	11,355,120	881,086	(360,336)	6,559,528	(4,817,160)	(11,549,248)	2,068,990
(Due From)/ Due To Other Funds	(11,000,000)			(5,366,408)	4,817,160	11,549,248	-
General Operating Reserve Sub-total	355,120	881,086	(360,336)	1,193,120	-	-	2,068,990
Total Reserves as of 12-31-2016	3,498,944	1,969,734	9,867,268	3,184,562	-	100,368	18,620,876
Capital Reserves as of 12-31-2016	2,905,874	1,020,662	9,802,693	1,872,467	-	-	15,601,696
Minimum balance required by Board***	1,000,000	1,000,000	1,000,000	1,000,000	-	-	4,000,000
Available Capital Reserve as of 12-31-2016	1,905,874	20,662	8,802,693	872,467	-	-	11,601,696
General Operating Reserves as of 12-31-2016	355,120	881,086	(360,336)	1,193,120	-	-	2,068,990
6 mos. Avg operating expenses required by Board***	1,358,249	385,964	3,182,657	805,643	-	-	5,732,511
Available Operating Reserve as of 12-31-2016	(1,003,129)	495,123	(3,542,993)	387,478	-	-	(3,663,521)
Operating Expenses plus Interest & Bond Amortization	2,716,497	771,927	6,365,313	1,611,285	309,948	-	11,774,970

<sup>\*</sup> Held by external Agencies

<sup>\*\*</sup> Restricted to capital spending

<sup>\*\*\*</sup>Per Board Policy